

Educational and Cultural Subcommittee Meeting

Monday, November 6, 2017

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AGENDA

SOUTH CAROLINA HOUSE OF REPRESENTATIVES



LEGISLATIVE OVERSIGHT COMMITTEE

EDUCATION AND CULTURAL SUBCOMMITTEE

Chairman James E. Smith Jr.

The Honorable Raye Felder

The Honorable Joseph H. Jefferson Jr.

The Honorable Tommy M. Stringer

Monday, November 6, 2017

10:00 a.m.

Room 321 -Blatt Building

Pursuant to Committee Rule 6.8, S.C. ETV shall be allowed access for internet streaming whenever technologically feasible.

AGENDA

- I. Approval of Minutes**
- II. Discussion of study of the John de la Howe School**
- III. Discussion of study of the Patriots Point Development Authority**
- IV. Adjournment**

MEETING MINUTES

DRAFT

Chair Wm. Weston J. Newton

*First Vice-Chair:
Laurie Slade Funderburk*

Legislative Oversight Committee

*Katherine E. (Katie) Arrington
Gary E. Clary
MaryGail K. Douglas
Phyllis J. Henderson
Joseph H. Jefferson Jr.
Mandy Powers Norrell
J. Todd Rutherford
Tommy M. Stringer
Bill Taylor*



*William K. (Bill) Bowers
Neal Collins
Raye Felder
William M. "Bill" Hixon
Robert L. Ridgeway III
James E. Smith Jr.
Edward R. Tallon Sr.
Robert Q. Williams*

South Carolina House of Representatives

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Research Director*

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*Charles L. Appleby IV
Legal Counsel*

*Carmen J. McCutcheon Simon
Research Analyst/Auditor*

Education and Cultural Subcommittee

May 11, 2017 at 9:00 am

Archived Video Available

- I. Pursuant to House Legislative Oversight Committee Rule 6.8, South Carolina ETV was allowed access for streaming the meeting. You may access an archived video of this meeting by visiting the South Carolina General Assembly's website (<http://www.scstatehouse.gov>) and clicking on *Committee Postings and Reports*, then under *House Standing Committees* click on *Legislative Oversight*. Then, click on *Video Archives* for a listing of archived videos for the Committee.

Attendance

- I. The Education and Cultural Subcommittee meeting was called to order by Chair James E. Smith, Jr., on Thursday, May 11, 2017, in Room 321 of the Blatt Building. All members were present for some or all of the meeting, except Representative Tommy M. Stringer.

Minutes

- I. House Rule 4.5 requires standing committees to prepare and make available to the public the minutes of committee meetings, but the minutes do not have to be verbatim accounts of meetings. It is the practice of the Legislative Oversight Committee to provide minutes for its subcommittee meetings.

- II. Representative Felder moved to approve the minutes from the Subcommittee’s meeting on April 25, 2017. A roll call vote was held, and the motion passed.

Representative Felder’s motion to approve the minutes from the April 25, 2017, meeting:	Yea	Nay	Not Voting: Present	Not Voting: Absent
Raye Felder	✓			
Joseph H. Jefferson, Jr.	✓			
James E. Smith, Jr.	✓			
Tommy Stringer				✓

Discussion of the Department of Archives and History

- I. Chairman Smith explained that the purpose of this meeting is to discuss any study recommendations or questions that the subcommittee may have relating to Archives. At the last meeting, the subcommittee had some recommendations, and there has been some evaluations, updates, and changes as to those recommendations.
- II. Chairman Smith reminded the agency representatives that they remained under oath.
- III. Director Emerson presented additional information pertaining to the agency and regarding questions asked by the Subcommittee referencing comments on DHEC and Local Health Clinics and Records. Further, Director Emerson presented recommendations and problems to the language of the Subcommittee’s proposed legislation.
- a. Director Emerson responded to Members’ questions on his presentation and other issues, including:
- i. Record collection and DHEC

Motions

Rep. Felder’s motion (with multiple recommendations) that the record retention questions be retained to ask every agency whether or not they are up to date in transferring these records; that the agency create a white page to share with municipal associations to raise awareness of the certified local government program; that a fee is implemented for processing state tax credit applications; that the agency review	Yea	Nay	Not Voting: Present	Not Voting: Absent

it's charges for services to commercial customers to ensure that they sufficiently cover the agency's cost to research and prepare the materials; that the department consider having the voluntary contribution on the state tax return; that money to be used to purchase or preserve collections with historical or significant value to our state; that there needs to be accountability on funds that pass through state agencies and other state entities; and that state procurement of proprietary software include a provision that allows the transfer of records to the Department of Archives and History with there being no financial burden with no financial burden to the Department of Archives and History.				
Representative Raye Felder	✓			
Representative Joseph H. Jefferson, Jr.	✓			
Representative James E. Smith, Jr.	✓			
Representative Tommy Stringer				✓

IV. Chairman Smith thanked the agency and staff. He reminded everyone that the staff will include any subcommittee written statements pursuant to standard practice of 12.4, which staff will receive prior to 5 pm on Thursday June, 1, 2017 with the subcommittee study, so to the extent any members wish to add written statements to be included in the report. Unless we receive an alternative request by 5 pm on Friday, May 12, 2017, provided pursuant to standard practice 12.5, that the study is available for consideration by the full committee.

V. There being no further business, the meeting was adjourned.

Chair Wm. Weston J. Newton

*First Vice-Chair:
Laurie Slade Funderburk*

Legislative Oversight Committee

*Katherine E. (Katie) Arrington
Gary E. Clary
MaryGail K. Douglas
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Joseph H. Jefferson Jr.
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Education and Cultural Subcommittee

October 4, 2017

Archived Video Available

- II. Pursuant to House Legislative Oversight Committee Rule 6.8, South Carolina ETV was allowed access for streaming the meeting. You may access an archived video of this meeting by visiting the South Carolina General Assembly's website (<http://www.scstatehouse.gov>) and clicking on *Committee Postings and Reports*, then under *House Standing Committees* click on *Legislative Oversight*. Then, click on *Video Archives* for a listing of archived videos for the Committee.

Attendance

- II. The Education and Cultural Subcommittee meeting was called to order by Chair James E. Smith, Jr., on Wednesday, October 4, 2017, in Room 110 of the Blatt Building. All members were present for some or all of the meeting, except Representative Tommy M. Stringer and Representative Felder.

Minutes

- III. House Rule 4.5 requires standing committees to prepare and make available to the public the minutes of committee meetings, but the minutes do not have to be verbatim accounts of meetings. It is the practice of the Legislative Oversight Committee to provide minutes for its subcommittee meetings.
- IV. There was not a quorum present, so no motions were considered.

Discussion of John de la Howe School.

- VI. Chairman Smith called the meeting to order and stated that this is the subcommittee's first meeting with John de la Howe.

- VII. Chairman Smith swears in the following individuals:
 - a. James A. Franklin, Interim Superintendent, John de la Howe School
 - b. Zebulon Young, Director of Human Resources, John de la Howe School
 - c. Sylvester Coleman, Director of Finance and Business Operations, John de la Howe School
 - d. Jonathon Rose, Director of Education, John de la Howe School
 - e. Daniel Wardlaw, Director of Student and Family Services, John de la Howe School

- VIII. Chairman Smith explained that the purpose of the meeting is to hear testimony from different representatives of John de la Howe School about the history, business operations, and student and family services.

- IX. Dr. Franklin provides testimony about the following:
 - a. Introduces John de la Howe
 - b. Shows aerial video tour of the school

- X. Dr. Young provides testimony about the following:
 - a. History
 - b. Organization of the Human Resources department

- XI. Mr. Coleman provides testimony about the following:
 - a. Agriculture Deliverables
 - b. Finance and Business Operations

- XII. Mr. Rose provides testimony about the following:
 - a. Mechanical Training
 - b. Education Challenges

- Mr. Wardlaw provides testimony about the following:
 - c. Family and Student Outreach Process
 - d. Residential Process

- XIII. Members asked questions, which different agency representative answered. Question topics include:
- a. Board Vacancies
 - b. Full Time Employees
 - c. Graduation Rates
 - d. Food Cost
- XIV. There being no further business, the meeting was adjourned.

DRAFT

JOHN DE LA HOWE STUDY TIMELINE

- March 2015 - Agency submits its **Annual Restructuring and Seven-Year Plan Report**, which is available online.
- January 12, 2016 - Agency submits its **2016 Annual Restructuring Report**, which is available online.
- January 10, 2017 - **Full committee votes to schedule John de la Howe School for study**. Video of the meeting is available online.
- February 9, 2017-March 13, 2017 - Committee solicits input from the public about the agency in the form of an **online public survey**. The results of the public survey are available online.
- March 2, 2017 - Committee holds **public input meeting (Meeting #1)** about Department of Archives and History; DDSN; and John de la Howe School. Video of the meeting is available online.
- March 31, 2017 - Agency submits its **Program Evaluation Report**, which is available online.
- May 10, 2017 - Committee votes to place study on hold, pending completion of the 2017-2018 General Appropriations Act.
- October 4, 2017 - Education and Cultural Subcommittee holds **Meeting #2** to receive an overview of the agency and hear testimony about **John de la Howe's history, strategic plan, services, and human resources**.
- Ongoing - Public may submit written comments on the Oversight Committee's webpage on the General Assembly's website (www.scstatehouse.gov).

JOHN DE LA HOWE AGENCY OVERVIEW

Snapshot

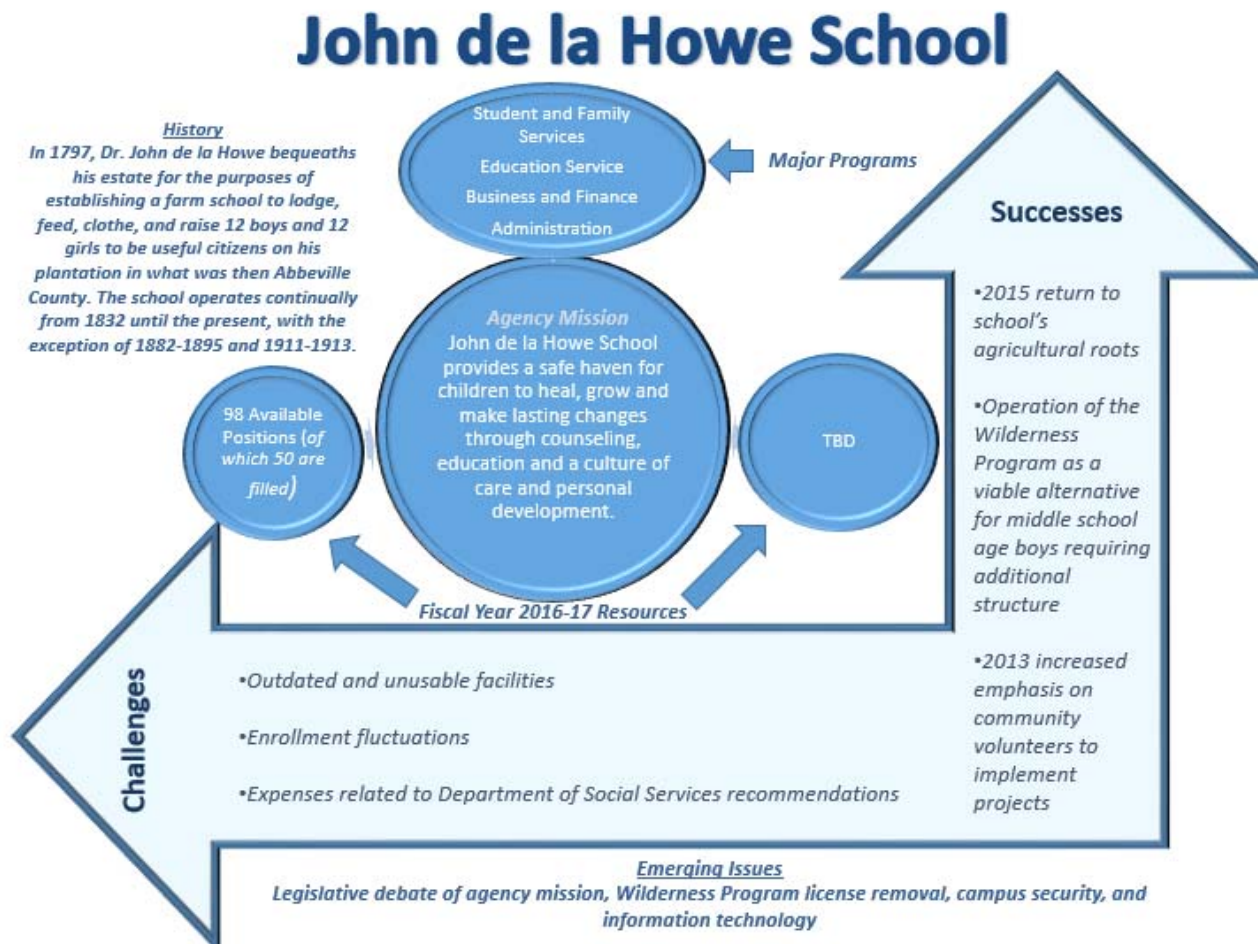


Figure 1. Snapshot of agency that includes its history, mission, resources, successes, challenges, and emerging issues

JOHN DE LA HOWE FINANCIAL RESOURCES

Strategic Spending 2015-2016

In the March 31, 2017 submission of its Program Evaluation Report, John de la Howe provided the following information about how the agency utilized its financial resources in FY 2016.

Table 1. John de la Howe Strategic Spending

Line #		
1	Does the agency have any money that is not tracked through SCEIS? (Y/N) (If yes, please outline further by responding to Line 15 under Part B1)	No

PART A1 - Cash Balances and Revenue Generated

--> The amounts below relate to the agency's cash.

--> The Committee understands the (a) agency is only permitted to spend amounts appropriated or authorized, which is addressed in Part A2; and (b) agency may have more cash than it is permitted to spend.

Line #	Funding Source	Total			
2	Funding Source (if funding sources are combined, do not combine recurring with one-time)	n/a	n/a		
3	2014-15 Total revenue generated	\$563,079	n/a		
4	2015-16 Total revenue generated	\$742,782	n/a		
5	Fund # and Description (Expendable Level - 8 digit) (full set of financials available for each through SCEIS)	n/a	n/a		

	Cash Balances	Total	n/a		
6	Fund # and Description (Expendable Level - 8 digit) (full set of financials available for each through SCEIS)	n/a	n/a		
7	Cash balance as of June 30, 2015 (end of FY 2014-15)	\$1,688,037	n/a		
8	Cash balance as of June 30, 2016 (end of FY 2015-16)	\$1,158,191	n/a		

PART A2 - Funds Appropriated and Authorized for 2015-16 (i.e. Allowed to spend)

--> The Committee understands the agency may be appropriated or authorized to spend additional money during the year.

Line #	Funding Source				
9	Funding Source	n/a	n/a	0	0
10	Recurring or one-time?	n/a	n/a		

Appropriation and Authorization Details

		Totals - Start of year	Totals - End of year	End of Year	End of Year
11	Amounts appropriated, and amounts authorized, to the agency for 2014-15 that were not spent AND the agency can spend in 2015-16	\$944,082			
12	Amounts appropriated, and amounts authorized, to the agency for 2015-16	\$7,080,709			
13	Total Appropriated and Authorized (i.e. allowed to spend)	\$7,387,503		\$0	\$0

PART B1 - Utilization of Funds in 2015-16 --> The Committee understands amount the agency budgeted and spent per objective are estimates from the agency. The information is acceptable as long as the agency has a logical basis, which the Committee may ask the agency to explain, as to how it reached the numbers it provided.

Line #	Funding Source	Totals			
14	Funding Source	n/a	n/a	0	0
15	Database(s) through which expenditures are tracked (See instructions for further details)	n/a	n/a		
16	Recurring or one-time?	n/a	n/a	0	0
17	External restrictions (from state or federal government, grant issuer, etc.), if any, on how the agency can use the money from each funding source	n/a	n/a		
18	State Funded Program # and Description	n/a	n/a		
19	Current Objectives	Totals Planned to Utilize - Start of year	Totals Utilized - End of year	End of Year	End of Year
	Objective 1.1.1: Increase the average number of residential campus participants to 96 by June 2016	\$157,861			

Objective 1.1.2: Increase the number of residential beds that meet health and safety standards and licensing regulations to serve 96 youth by December of 2015	\$148,610			
Objective 1.1.3: Serve at least 96 residential youth over the fiscal year by June of 2016	\$148,610			
Objective 1.2.1: Increase the number of campsites from 2 to 3 by March of 2016	\$148,610			
Objective 1.2.2: Increase the number of youth served in Wilderness Program from 14 to 20 by March of 2016	\$148,610			
Objective 1.3.1: Increase the percent of teachers determined to be highly effective by classroom observations to 60% by end of school year	\$85,292			
Objective 1.3.2: Continue to maintain 100% on teachers completing ADEPT Performance Standard Training	\$85,292			
Objective 1.3.3: Offer professional development plans going forward to 100% of teachers not completing or attaining successful ADEPT rating	\$85,292			
Objective 1.4.1: Increase to 100% the number of therapeutic staff who will have accurate position descriptions and employee performance management systems planning and evaluation objectives aligned to the agency's mission by May 2016	\$327,840			
Objective 2.1.1: Reduce time to complete work orders by 25% by June, 2016	\$99,630			
Objective 2.1.2: Reduce time to process requisitions to pay vendors by 20% by June, 2016	\$99,630			
Objective 2.1.3: Continue to secure and back up agency data as completed in 2015 project	\$99,630			
Objective 2.2.1: Continue to inventory IT assets as completed in past year and inventory 50% of agency property not currently recorded	\$99,630			
Objective 2.2.2: Establish and maintain deferred maintenance schedule by February, 2016	\$99,630			
Objective 2.2.3: Institute performance management system to show results in relation to costs by March, 2016	\$99,630			
Objective 2.2.4: Campus wide facility assessment performed in 2015 and will be maintained going forward	\$99,630			
Objective 2.2.5: Complete roofing and plumbing replacement in cafeteria by February, 2016	\$99,630			
Objective 2.2.6: Evaluate staffing for cost effective deployment of mandated ratios for youth supervision, ongoing monthly	\$183,109			

Objective 2.3.1: Increase percentage of support staff with accurate position descriptions, employee performance management system planing and evaluation objectives aligned to agency's mission by 5% by May, 2016	\$183,109			
Objective 2.3.2: Assure 100% of new hires participate in agency and job specific orientation with first two weeks of employment	\$174,026			
Objective 3.1.1: Improve SCDE Accreditation status (district now all-clear and LS Brice School on target to reduce all deficiencies by June, 2016	\$85,061			
Objective 3.1.2: Reduce to zero the deficiencies indicated in most recent accreditation classification by June 2016	\$85,061			
Objective 3.2.1: Attain at least a 50% satisfaction rating by students, parents and staff with the learning environment, to be reported on school report card survey at end of 2015-16 school year	\$85,061			
Objective 3.2.2: Provide campus orientation to 100% of new residential enrollees within first week of arrival	\$330,792			
Objective 3.2.3: Provide 100% of youth with active treatment teams throughout year	\$156,766			
Objective 3.2.4: Increase to 100% number of youth with positive reinforcements and feedback documented in BestNotes by June, 2016	\$232,807			
Objective 3.2.5: Attain percentage of parents reporting they are satisfied with improvements in their child's behavior to 85% by June, 2016	\$183,046			
Objective 3.2.6: Continue to conduct two morale building activities for staff by August, 2016	\$348,617			
Objective 3.2.7: Administer at least three climate surveys annually for staff, parents, and students by June, 2016	\$9,020			
Objective 3.3.1: Expand number of civic, faith-based and governmental groups that know and support the JDLHS mission with outreach presentations to 4 new groups by June, 2016	\$9,020			
Objective 3.3.2: Provide board and staff liaison with JDLHS Foundation and Alumni to keep them informed through at least 10 meetings and 4 events by June, 2016	\$9,020			
Objective 3.3.3: Continue to update and enhance new JDLHS website ongoing through June, 2016	\$83,699			
Objective 4.1.1: Increase percentage of students passing ACT Aspire Math exams to 46% by June, 2016	\$83,699			
Objective 4.1.2: Incease percentage of students passing SC EOC Algebra I exam to 56% by June, 2016	\$83,699			

Objective 4.1.3: Increase percentage of students showing growth via STAR Math Assessment results to 60% by June, 2016	\$83,699			
Objective 4.2.1: Increase percentage of students passing the ACT Aspire exams to 43% by June, 2016	\$83,699			
Objective 4.2.2: Increase percentage of students passing SC EOC exam for English I to 54% by June, 2016	\$83,699			
Objective 4.2.3: Increase percentage of students showing growth via STAR Reading Assessment results to 60% by June, 2016	\$83,699			
Objective 4.3.1: 80% of youth attending JDLHS will be promoted or be on course to being promoted to the next academic grade or school level by June, 2016	\$83,699			
Objective 4.3.2: 100% of exited youth continuing to reside in SC will be enrolled in middle school, high school or college as of June, 2016	\$83,699			
Objective 5.1.1: Percentage of exiting students achieving successful discharge with 3 or higher (on 5 point) success criterion scale for their individual care plans will increase to 90% by June, 2016	\$157,460			
Objective 5.1.2: Provide 100% of youth with therapeutic services as specified in their individual care plan ongoing	\$157,460			
Objective 5.1.3: Ensure 100% of youth receive clinical therapy sessions according to their individual care plan, an average of three by June, 2016	\$157,460			
Objective 5.1.4: Increase percent of recreational activities that advance student progression their individual care plans to 85% by June, 2016	\$157,460			
Objective 5.1.5: Increase percent of JDLHS exited youth who demonstrate improved behavior 12 months after leaving to 85% by June, 2016	\$157,460			
Objective 5.2.1: Increase percentage of students in grades 6-10 acquiring marketable skills to 60% by June, 2016	\$81,002			
Total utilized on Agency Objectives in 2015-16	\$5,829,165	\$0		

20	Unrelated Purpose (pass through or other purpose unrelated to agency's strategic plan)	Totals Planned to Utilize - Start of year	Totals Utilized - End of year	End of Year	End of Year
	<i>Unrelated Purpose #1 - insert description:</i>				
	<i>Unrelated Purpose #2 - insert description:</i>				
	<i>Insert any additional unrelated purposes</i>				
	Total utilized on purposes unrelated to Agency Objectives in 2015-16				

PART B2 - Appropriations and authorizations remaining at the end of 2015-16

Line #	Totals	Start of Year	End of Year		
	Funding Source	n/a	n/a	0	0
21	Appropriated and authorized	\$7,387,503	\$0	\$0	\$0
22	(minus) Utilized on Agency Objectives in 2015-16	\$0	\$0		
23	(minus) Utilized on purposes unrelated to Agency Objectives in 2015-16				
24	Amount of appropriations and authorizations remaining	\$0	\$0		
25	Amount remaining as % of total appropriations and authorizations	0.00%	#DIV/0!	#DIV/0!	#DIV/0!

26	Explanation for Amount Remaining:
	Implement the deferred maintenance on buildings and address agency needs.

The Comptroller General’s office provides annual summary spending for each state agency, on the fiscal transparency website. The annual summaries are broken down by categories of spending. The table below includes John de la Howe’s FY 2016 spending.

Table 2. John de la Howe FY 16 Spending

Category Title	Description	General	Earmarked	Restricted	Federal	Total Fund
CONTRACTUAL SERVICES	All expenditures for services, other than by officials and employees of the state, which involve the use of equipment, materials, or commodities. Such services are performed without giving the state authority to direct or control the ability or skill of the persons performing such services.	\$187,109.13	\$81,869.99	\$116,875.00	\$0.00	\$385,854.12
EMPLOYER CONTRIBUTIONS	This classification should include all earnings made by a State department or institution on behalf of employees with respect to the employer's portion of social security and retirement.	\$1,068,241.35	\$961.53	\$141,257.50	\$3,677.74	\$1,214,138.12
FIXED ASSETS (CAPITALIZED)		\$24,423.84	\$60,410.06	\$0.00	\$0.00	\$84,833.90
FIXED CHARGES AND CONTRIBUTIONS (OTHER OPERATING)	All expenditures for fixed charges against the State and gifts or contributions made by the State.	\$137,467.24	\$0.00	\$166.00	\$500.00	\$138,133.24
LAND BUILDINGS INFRASTRUCTURE CONSTRUCTION	Expenditures for the purchase of land and buildings, expenditures related to the construction of new facilities and construction of land improvements, building improvements, or infrastructure, and expenditures to acquire intangible assets, including computer software.	\$0.00	\$279,887.01	\$0.00	\$0.00	\$279,887.01

PERSONAL SERVICES	All expenditures for the direct services of persons who are in the employment of the state, regardless of whether such employment is on a permanent, temporary, or fee basis.	\$2,917,417.00	\$4,941.49	\$430,411.75	\$18,983.06	\$3,371,753.30
SUPPLIES AND MATERIALS	To include all expenditures for articles or substances which have specific uses and when applied to their respective uses are subject to such changes that will consume them or render them unfit for continuous and permanent use.	\$306,458.85	\$8,197.09	\$0.00	\$43,983.18	\$358,639.12
TRAVEL	All expenditures by State employees for transportation, mileage, lodging, meals, and other legal charges necessary to the Travel directed.	\$64,599.46	(\$500.00)	\$0.00	\$11,704.53	\$75,803.99
UTILITIES	Expenditures for utility services necessary to operate an office or building for state use.	\$327,455.88	(\$12,881.42)	\$0.00	\$0.00	\$314,574.46

Strategic Budgeting 2016-2017

In the March 31, 2017 submission of its Program Evaluation Report, John de la Howe provided information about how the agency intended to utilize its financial resources in FY 2017. The agency submitted the following revised information on October 2, 2017.

Table 3. John de la Howe Strategic Budgeting

1	Does the agency have any money that is not tracked through SCEIS? (Y/N) (If yes, please outline further by responding to Line 15 under Part B1)	No
---	---	----

PART A1 - Cash Balances and Revenue Generated								
--> The amounts below relate to the agency's cash. --> The Committee understands the (a) agency is only permitted to spend amounts appropriated or authorized, which is addressed in Part A2; and (b) agency may have more cash than it is permitted to spend.								
Line #	Funding Source	Total						
2	Funding Source (if funding sources are combined, do not combine recurring with one-time)	n/a	n/a	General Funds/ (10010000)	Operating Revenue (3035)	Earmarked (3000)	Restricted (4000)	
3	2015-16 Total revenue generated	\$742,782	n/a				\$742,782	
4	2016-17 Total estimated revenue	\$583,678	n/a				\$583,678	
5	Fund # and Description (Expendable Level - 8 digit) (full set of financials available for each through SCEIS)	n/a	n/a					
	Cash Balances	Total	n/a					
6	Fund # and Description (Expendable Level - 8 digit) (full set of financials available for each through SCEIS)	n/a	n/a	General Funds/ (10010000)	Operating Revenue (3035)			
8	Cash balance as of June 30, 2016 (end of FY 2015-16)	\$1,789,698	n/a	\$591,595	\$212,081	\$320,621	\$578,134	
	PART A2 - Funds Appropriated and Authorized for 2016-17 (i.e. Allowed to spend)							
	--> The Committee understands the agency may be appropriated or authorized to spend additional money during the year.							

19	<u>Current Objectives</u>	Totals Planned to Utilize - Start of year	Totals Utilized - End of year	Budgeted to utilize - Start of year	Budgeted to utilize - Start of year			
	Objective 1.1.1: Increase the average number of residential campus participants to 96 by June 2016	\$182,973	n/a					
	Objective 1.1.2: Increase the number of residential beds that meet health and safety standards and licensing regulations to serve 96 youth by December of 2015	\$175,368	n/a					
	Objective 1.1.3: Serve at least 96 residential youth over the fiscal year by June of 2016	\$148,610	n/a					
	Objective 1.2.1: Increase the number of campsites from 2 to 3 by March of 2016	\$175,368	n/a					
	Objective 1.2.2: Increase the number of youth served in Wilderness Program from 14 to 20 by March of 2016	\$175,368	n/a					
	Objective 1.3.1: Increase the percent of teachers determined to be highly effective by classroom observations to 60% by end of school year	\$63,396	n/a					
	Objective 1.3.2: Continue to maintain 100% on teachers completing ADEPT Performance Standard Training	\$63,396	n/a					
	Objective 1.3.3: Offer professional development plans going forward to 100% of teachers not completing or attaining successful ADEPT rating	\$63,396	n/a					
	Objective 1.4.1: Increase to 100% the number of therapeutic staff who will have accurate position descriptions and employee performance management systems planning and evaluation objectives aligned to the agency's mission by May 2016	\$348,037	n/a					
	Objective 2.1.1: Reduce time to complete work orders by 25% by June, 2016	\$83,694	n/a					
	Objective 2.1.2: Reduce time to process requisitions to pay vendors by 20% by June, 2016	\$99,630	n/a					
	Objective 2.1.3: Continue to secure and back up agency data as completed in 2015 project	\$99,630	n/a					
	Objective 2.2.1: Continue to inventory IT assets as completed in past year and inventory 50% of agency property not currently recorded	\$99,630	n/a					
	Objective 2.2.2: Establish and maintain deferred maintenance schedule by February, 2016	\$99,630	n/a					
	Objective 2.2.3: Institute performance management system to show results in relation to costs by March, 2016	\$91,161	n/a					
	Objective 2.2.4: Campus wide facility assessment performed in 2015 and will be maintained going forward	\$99,630	n/a					
	Objective 2.2.5: Complete roofing and plumbing replacement in cafeteria by February, 2016	\$91,161	n/a					

Objective 2.2.6: Evaluate staffing for cost effective deployment of mandated ratios for youth supervision, ongoing monthly	\$176,461	n/a					
Objective 2.3.1: Increase percentage of support staff with accurate position descriptions, employee performance management system planing and evaluation objectives aligned to agency's mission by 5% by May, 2016	\$176,461	n/a					
Objective 2.3.2: Assure 100% of new hires participate in agency and job specific orientation with first two weeks of employment	\$168,994	n/a					
Objective 3.1.1: Improve SCDE Accreditation status (district now all-clear and LS Brice School on target to reduce all deficiencies by June, 2016	\$63,206	n/a					
Objective 3.1.2: Reduce to zero the deficiencies indicated in most recent accreditation classification by June 2016	\$63,206	n/a					
Objective 3.2.1: Attain at least a 50% satisfaction rating by students, parents and staff with the learning environment, to be reported on school report card survey at end of 2015-16 school year	\$63,206	n/a					
Objective 3.2.2: Provide campus orientation to 100% of new residential enrollees within first week of arrival	\$85,061	n/a					
Objective 3.2.3: Provide 100% of youth with active treatment teams throughout year	\$181,763	n/a					
Objective 3.2.4: Increase to 100% number of youth with positive reinforcements and feedback documented in BestNotes by June, 2016	\$237,554	n/a					
Objective 3.2.5: Attain percentage of parents reporting they are satisfied with improvements in their child's behavior to 85% by June, 2016	\$237,554	n/a					
Objective 3.2.6: Continue to conduct two morale building activities for staff by August, 2016	\$176,409	n/a					
Objective 3.2.7: Administer at least three climate surveys annually for staff, parents, and students by June, 2016	\$314,954	n/a					
Objective 3.3.1: Expand number of civic, faith-based and governmental groups that know and support the JDLHS mission with outreach presentations to 4 new groups by June, 2016	\$7,415	n/a					
Objective 3.3.2: Provide board and staff liaison with JDLHS Foundation and Alumni to keep them informed through at least 10 meetings and 4 events by June, 2016	\$7,415	n/a					
Objective 3.3.3: Continue to update and enhance new JDLHS website ongoing through June, 2016	\$7,415	n/a					
Objective 4.1.1: Increase percentage of students passing ACT Aspire Math exams to 46% by June, 2016	\$62,192	n/a					

	Objective 4.1.2: Increase percentage of students passing SC EOC Algebra I exam to 56% by June, 2016	\$62,192	n/a					
	Objective 4.1.3: Increase percentage of students showing growth via STAR Math Assessment results to 60% by June, 2016	\$62,192	n/a					
	Objective 4.2.1: Increase percentage of students passing the ACT Aspire exams to 43% by June, 2016	\$62,192	n/a					
	Objective 4.2.2: Increase percentage of students passing SC EOC exam for English I to 54% by June, 2016	\$62,192	n/a					
	Objective 4.2.3: Increase percentage of students showing growth via STAR Reading Assessment results to 60% by June, 2016	\$62,192	n/a					
	Objective 4.3.1: 80% of youth attending JDLHS will be promoted or be on course to being promoted to the next academic grade or school level by June, 2016	\$62,192	n/a					
	Objective 4.3.2: 100% of exited youth continuing to reside in SC will be enrolled in middle school, high school or college as of June, 2016	\$62,192	n/a					
	Objective 5.1.1: Percentage of exiting students achieving successful discharge with 3 or higher (on 5 point) success criterion scale for their individual care plans will increase to 90% by June, 2016	\$181,763	n/a					
	Objective 5.1.2: Provide 100% of youth with therapeutic services as specified in their individual care plan ongoing	\$181,763	n/a					
	Objective 5.1.3: Ensure 100% of youth receive clinical therapy sessions according to their individual care plan, an average of three by June, 2016	\$181,763	n/a					
	Objective 5.1.4: Increase percent of recreational activities that advance student progression their individual care plans to 85% by June, 2016	\$181,763	n/a					
	Objective 5.1.5: Increase percent of JDLHS exited youth who demonstrate improved behavior 12 months after leaving to 85% by June, 2016	\$119,438	n/a					
	Objective 5.2.1: Increase percentage of students in grades 6-10 acquiring marketable skills to 60% by June, 2016	\$59,719	n/a					
	Total planned to utilize on Agency Objectives in 2016-17	\$5,530,897	n/a					
20	Unrelated Purpose (pass through or other purpose unrelated to agency's strategic plan)	Totals Planned to Utilize - Start of year	Totals Utilized - End of year	Budgeted to utilize - Start of year	Budgeted to utilize - Start of year			
	<i>Unrelated Purpose #1 - insert description:</i>		n/a					
	<i>Unrelated Purpose #2 - insert description:</i>		n/a					
	<i>Insert any additional unrelated purposes</i>		n/a					
	Total planned to utilize on purposes unrelated to Agency Objectives in 2016-17							

PART B2 - Appropriations and authorizations remaining at the end of 2015-16								
<u>Line #</u>	<u>Totals</u>	Start of Year	End of Year					
	Funding Source	n/a	n/a	General Funds/ (10010000)	Operating Revenue (3035)	Earmarked	Restricted	Federal
21	Appropriated and authorized	\$7,187,354	n/a	\$4,750,710	\$299,348			
22	(minus) Planned to utilize on Agency Objectives in 2016-17	\$5,530,897	n/a	\$4,750,710	\$299,348			
23	(minus) Planned to utilize on purposes unrelated to Agency Objectives in 2016-17		n/a					
24	Amount of appropriations and authorizations remaining	\$1,506,493	n/a		\$56,375	\$376,559	\$720,269	\$353,290
25	Amount remaining as % of total appropriations and authorizations	20.96%	n/a	0.00%	18.83%			

26	Explanation for Amount Remaining:
	Encumber to continue deferred maintenance and contingency set-aside for aged infrastructure

JOHN DE LA HOWE PARTNERS

Partners

In its 2016-2017 Accountability Report, John de la Howe provided the following list of partners.

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Objective(s)
Clemson Extension Service	State Government	Advise on agriculture, wildlife projects on campus	Promote farm program
Hickory Knob State Park	State Government	Provide golf venue for students, fundraisers	Mentoring and philanthropy
McCormick Children's Home	State Government	Residential Children's Home	Community Partnership
SC Department of Juvenile Justice	State Government	JDLH accepts referrals from DJJ	Address behavior, family issues
SC Department of Mental Health	State Government	JDLH accepts referrals from SCDMH	Address behavior, family issues
SC Department of Natural Resources	State Government	Teach wildlife skills, gun safety, educate on food plots, etc.	Mentor, teach students responsibility
SC Department of Social Services	State Government	JDLH accepts referrals from DSS	Address behavior, family issues
SC Forestry Commission	State Government	Provide bulldozer, truck for farm projects	Teach marketable skills
SC Legislature	State Government	Provide funding, direction	Assist school with its mission
JDLHS Foundation	Private Business Organization	Solicits, raises funds from private sector	Benefit mission of JDLHS
National Wild Turkey Federation	Private Business Organization	Provide hunting, outdoor opportunities	Mentor, teach students responsibility
Self Family Foundation	Private Business Organization	Fund projects such as commercial generator for campus	Provide safe environment
Area Churches	Non-Governmental Organization	Provide philanthropy, support to students	Improve liveability of campus

Area Lions Clubs	Non-Governmental Organization	Assist with funding of activities for students	Provide safe environment
Beaufort Land Trust	Non-Governmental Organization	Provide tour of Frank Lloyd Wright plantation	Educate students
Clark's Hill Striper Club	Non-Governmental Organization	Provide annual fishing tournament for JDLH youth	Mentoring, recreation
JDLHS Alumni Association	Non-Governmental Organization	Alumni provide philanthropy, support to students	Provide stable, safe campus
JDLHS Volunteers	Non-Governmental Organization	Assist with construction projects on campus	Improve liveability of campus
Linus Project	Non-Governmental Organization	Provide blankets for JDLH students annually	Improve liveability of campus
McCormick County Sheriff's Dept.	Local Government	Provides School Resource Officer for JDLHS	Increase school, campus safety
McCormick School District	K-12 Education Institute	McCormick District serves JDLH students in grades 10-12	Education services
SC School Districts	K-12 Education Institute	JDLH accepts referrals from SC schools	Address behavior, family issues
MARSOC	Federal Government	Use of JDLH property for bi-annual training	Mentor, teach students

PATRIOTS POINT STUDY TIMELINE

- February 2015 - Agency submits its **Annual Restructuring and Seven-Year Plan Report**, which is available online.
- January 14, 2016 - Agency submits its **2016 Annual Restructuring Report**, which is available online.
- May 10, 2017 - **Full committee votes to schedule Patriots Point Development Authority for study.** Video of the meeting is available online.
- June 27, 2017-July 28, 2017 - Committee solicits input from the public about the agency in the form of an **online public survey.** The results of the public survey are available online.
- July 14, 2017 - Agency submits its **2015-2016 Annual Accountability Report**, which serves as the **2017 Annual Restructuring Report** and is available online.
- July - August 2017 - Pursuant to SC Code Section 2-2-60(E), agency submits an **Annual Report** and additional documents in lieu of a **Program Evaluation Report**
- October 16, 2017 - Committee holds **public input meeting** (Meeting #1) about the Adjutant General's Office, Commission for Minority Affairs, Department of Natural Resources, and Patriots Point Development Authority. Video of the meeting is available online.
- November 6, 2017 - Education and Cultural Subcommittee holds **Meeting #2** (planned) to receive an overview of the agency and hear testimony about **Patriots Point's history, strategic plan, services, governance, and organization.**
- Ongoing - Public may submit written comments on the Oversight Committee's webpage on the General Assembly's website (www.scstatehouse.gov).

PATRIOTS POINT OVERVIEW

Legislative History

1971

Staff members of the S.C. State Development Authority express an idea for a National Naval Museum in South Carolina.

1972

Pursuant to a concurrent resolution, which is adopted July 13, 1972, the General Assembly establishes a Committee to Study and Investigate the Feasibility of a Naval Museum in South Carolina.

1973

The report of the Committee to Study and Investigate the Feasibility of a Naval Museum in South Carolina is received on January 2, 1973, by the Governor, General Assembly, and Members of the Congressional Delegation.

The General Assembly adopts the legislative recommendations of the study committee in whole. In Act 116 of 1973, the General Assembly creates the Patriot's Point Development Authority (PPDA) as a body politic and corporate under the laws of South Carolina and appropriates \$100,000 to implement the purposes, which is an equivalent of approximately \$550,000 in 2017. Receipts and expenditures are deposited with the State Treasurer, and an annual financial report is required to be given to the Governor and General Assembly. Membership of the board is appointed by the Governor with nominations for seats from federal legislators. PPDA is authorized to employ staff and consultants as necessary (e.g., executive director; secretary; attorney; etc.).

PPDA *purposes* include:

- (1) To develop and improve the Patriot's Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage;
- (2) To establish and develop a National Naval Museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art and historical materials for the education and enjoyment of the people of our nation and to instill in them a knowledge of our naval and maritime history; and of the importance of sea power to our economy and defense;
- (3) To foster and stimulate national and international travel to and participation in the development of Patriot's Point, by acquiring, constructing, equipping and maintaining museum buildings, seaquariums and laboratories, public exhibits and entertainment facilities, historical monuments and sites; and providing lodging and accommodations for

travelers by land or water to Patriot's Point;

(4) To cooperate with the State of South Carolina and the United States of America, and any agency or any department, corporation or instrumentality thereof, in the maintenance, development, improvement and use of Patriot's Point and all its functions;

(5) To accept funds, other assets and services from Charleston County and municipalities located therein and the State of South Carolina, and to use them in such manner, within the purposes of the Authority, as shall be stipulated by the county or the State in any matter coming within the general purposes of the Authority;

(6) To act as agent for the United States of America, or any agency, department, corporation or instrumentality thereof, in any matter coming within the purposes of the Authority;

(7) In general to do and perform any act or function which may tend to or be useful toward the development and improvement of Patriot's Point.

PPDA *powers* include:

1) Shall have the powers of a body corporate, including the power to sue and be sued, to make contracts and to adopt and use a common seal and alter it as may be deemed expedient;

(2) May rent, lease, buy, own, acquire, mortgage and dispose of such property, real or personal, as the Authority may deem proper to carry out the purposes and provisions of this article, all or any of them;

(3) May acquire, construct, maintain, equip and operate docks, ships, piers, quays and other structures and any and all facilities needful for the convenient use of them in the aid of Patriot's Point development, including the dredging of approaches thereto and the construction of roads and highways thereon and bridges and causeways necessary or useful in connection therewith and transportation facilities incident thereto and useful or convenient for the use thereof, including a marina, except that these piers, ships, docks, quays or similar structures shall be used exclusively for fulfilling the educational, recreational and tourist missions of Patriot's Point and shall not be used for any active ocean-going cargo or passenger vessels;

(4) Shall establish an office for the transaction of its business in the County of Charleston and such other offices within and without the State as may be deemed by the Board to be necessary or useful in carrying out the purposes of this article;

(5) May create and operate such agencies and departments as the Board may deem necessary or useful for the furtherance of any of the purposes of this article;

(6) May pay all necessary costs and expenses involved in and incident to the formation and organization of the Authority and incident to the administration and operation thereof and all other costs and expenses reasonably necessary or expedient in carrying out and accomplishing the purposes of this article;

(7) May apply for and accept loans and grants of money from any Federal agency, private sources or any other source for any and all of the purposes authorized in this article and expend such moneys in accordance with the directions and requirements attached thereto or imposed thereon by any such Federal agency and give such evidences of indebtedness as shall be required by any such Federal agency, except that no indebtedness of any kind incurred or created by the Authority shall constitute an indebtedness of the State, or any political subdivision thereof, and no such indebtedness shall involve or be secured by the faith, credit or taxing power of the State, or any political subdivision thereof;

(8) May adopt, alter or repeal its own bylaws, rules and regulations governing the manner in which its business may be transacted and in which the powers granted to it may be enjoyed; may provide rules and regulations for the use of its facilities by the public, and may provide for the appointment of such committees, and the functions thereof, as the Authority may deem necessary or expedient in facilitating its business;

(9) May do any and all other acts and things authorized or required to be done by this article, whether or not included in the general powers mentioned in this section;

(10) May do any and all things necessary to accomplish the purposes of this article; and

(11) May promulgate rules and regulations governing the use of or doing business on the Authority's property or facilities, including the adoption of safety standards and insurance coverage or proof of financial responsibility, and may provide for the licensing of or enter into concession and use contracts with persons, firms or corporations using or doing business on such property or facilities and require license or other fees therefor. Licenses or concession and use contracts may be revoked after notice and hearing by the Authority for willful breach of or failure to comply with such rules and regulations.

Other provisions authorize PPDA to issue bonds, acquire property, exchange or purchase property.

PPDA enabling legislation includes various *transfer provisions*. The General Assembly is authorized to transfer PPDA powers, duties, responsibilities; liabilities and assets to another state agency. Also, PPDA is authorized to transfer property to the United States government.

1974

In March of 1974 a Patriot's Point Development Concept Program Report is prepared for PPDA by LBC&W /Consultants.

1978

In Act 427 of 1978, *transfer provisions* relating to PPDA are amended so as to authorize the General Assembly to transfer all of the powers, responsibilities, liabilities, and assets to the Department of Parks, Recreation and Tourism as of June 30, 1983.

Board membership provision are amended, among other things, to provide a term expiration date for members (July 1, 1978) and to allow members to succeed themselves.

1987

In Act 173 of 1987 (known as the South Carolina Eminent Domain Procedure Act), the General Assembly amends provisions relating to the acquisition powers of PPDA.

1990

In Act 349 of 1990, the General Assembly reduces membership on the PPDA board and revises the manner of appointment to the board so that recommendations are made by various state legislators rather than federal legislators.

Provisions are enacted making PPDA property exempt from taxation, requires approval of the State Budget and Control Board for certain borrowing, and deletes revenue bond authorization of the PPDA.

Additionally, a report is required to be submitted to the Governor as General Assembly “which provides a detailed status of the development activities, financial condition of the authority, and recommendations for legislation to assure the permanent status of the Patriot's Point Naval and Maritime Museum.”

1992

In Act 424 of 1992, the General Assembly adds the mayor of Mount Pleasant as an ex office member of PPDA.

2000

In Part II, Section 18 of Act 387 of 2000, the General Appropriations Act, authorizes PPDA to maintain special accounts which retain and carry over funds from year to year. The receipt and expenditure of funds in these accounts must be reported in an annual fiscal audit of PPDA. All special accounts earnings and interest are for the benefit of PPDA.

2010

In Act 281 of 2010, the General Assembly adds three additional members of the board and provides for their manner of appointment by the Governor based upon recommendation of House and Senate leadership and the Adjutant General.

2014

In Part VI, Section 9 of Act 289 of 2014 allows members of the USS Laffey Association who are temporarily present at PPDA to perform voluntary maintenance on the USS Laffey may remain onboard the vessel overnight if the executive director approves and has deemed it safe to do so.

Legal Directives

Federal Law

The United States Code Annotated provides the Navy the authority to transfer obsolete vessels to States, municipalities, or nonprofit entity, for use as a museum. 10 U.S.C.A § 7306 is included in its entirety below.

10 U.S.C.A. § 7306

§ 7306. Vessels stricken from Naval Vessel Register; captured vessels: conveyance by donation

(a) Authority to make transfer.--The Secretary of the Navy may convey, by donation, all right, title, and interest to any vessel stricken from the Naval Vessel Register or any captured vessel, for use as a museum or memorial for public display in the United States, to--

(1) any State, the District of Columbia, any Commonwealth or possession of the United States, or any municipal corporation or political subdivision thereof; or

(2) any nonprofit entity.

(b) Limitations on liability and responsibility.--

(1) The United States and all departments and agencies thereof, and their officers and employees, shall not be liable at law or in equity for any injury or damage to any person or property occurring on a vessel donated under this section.

(2) Notwithstanding any other law, the Department of Defense, and the officers and employees of the Department of Defense, shall have no responsibility or obligation to make, engage in, or provide funding for, any improvement, upgrade, modification, maintenance, preservation, or repair to a vessel donated under this section.

(c) Transfers to be at no cost to Department of Defense.--Any transfer of a vessel under this section, the maintenance and preservation of that vessel as a museum or memorial, and the ultimate disposal of that vessel, including demilitarization of Munitions List items at the end of the useful life of the vessel as a museum or memorial, shall be made at no cost to the Department of Defense.

(d) Application of environmental laws.--Nothing in this section shall affect the applicability of Federal, State, interstate, and local environmental laws and regulations, including the Toxic Substances Control Act ([15 U.S.C. 2601 et seq.](#)) and the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 ([42 U.S.C. 9601 et seq.](#)), to the Department of Defense or to a donee.

(e) Definitions.--In this section:

(1) The term "nonprofit entity" means any entity qualifying as an exempt organization under [section 501\(c\)\(3\) of the Internal Revenue Code of 1986](#).

(2) The term "Munitions List" means the United States Munitions List created and controlled under section 38 of the Arms Export Control Act ([22 U.S.C. 2778](#)).

(3) The term "donee" means any entity receiving a vessel pursuant to subsection (a).

[(f) Redesignated (e)]

State Law

In its 2015-2016 Accountability Report, Patriot’s Point submitted the following chart of legal standards. The primary statutory sections governing the Patriot’s Point Development Authority are contained in S.C. Code 51-13-710 *et seq.* Those sections follow the chart.

Law Number	Jurisdiction	Statutory Requirement and/or Authority Granted	Associated Program(s)
S.C. Code § 51-13-710	State	To establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage.	Naval and Maritime Museum
S.C. Code § 43-26-90	State	Title 43, Chapter 26- Operation of Vending Facilities by Blind Persons, Section 43-26-90 Buildings not subject to Chapter. Patriots Point is exempted from this regulation.	Naval and Maritime Museum
S.C. Code § 60-11-150	State	Title 60, Chapter 11- Libraries, Archives, Museums and Arts-Archives Act and Civil War Sesquicentennial Advisory Board. Section 150 appoints Executive Director of Patriots Point to serve on the Advisory Board.	Naval and Maritime Museum
S.C. Code § 56-3-1000	State	PPDA License tag	Naval and Maritime Museum
S.C. Code § 1-5-40	State	Title 1, Chapter 5- Administration of Government, Secretary of State. Section 40 Duty to monitor state boards and commissions, certification of dates of terms of service.	Naval and Maritime Museum
P.L. 1028, 84th Congress, 10 USC 7306	Federal	The Act of Aug. 10, 1956 authorizes the Secretary of the Navy to transfer by gift or otherwise, on terms prescribed by him, any obsolete vessel of the Navy to any State, municipal corporation of the United States. This Law is cited in the contracts for all three ships located at Patriots Point.	Naval and Maritime Museum

ARTICLE 11
Patriot’s Point Development Authority

SECTION 51-13-710. Patriot’s Point Development Authority created; transfer of powers, obligations and accounts.

There is hereby created the Patriot’s Point Development Authority, a body politic and corporate under the laws of this State, consisting of and governed by a board of nine members hereinafter referred to as the Authority. On June 30, 1983, the General Assembly may transfer the powers, responsibilities, liabilities and assets of the Authority to the Department of Parks, Recreation and Tourism; but no obligation or contract of the Authority shall be impaired by such transfer, and the full faith and credit of the State shall be given to assure the performance of obligations so transferred.

[From and after such time as all claims and litigation brought against the Patriot’s Point Development Authority have been settled (see Editor’s Note below), this section will read as follows:]

There is hereby created the Patriot's Point Development Authority, a body politic and corporate under the laws of this State, consisting of and governed by a board of five members hereinafter referred to as the authority.

HISTORY: 1962 Code Section 51-91; 1973 (58) 132; 1978 Act No. 427 Section 1; 1990 Act No. 349, Section 1 (for effective date, see Editor's Note below).

Editor's Note

1990 Act No. 349, Section 7, approved March 19, 1990, provides as follows:

"This act takes effect upon approval by the Governor, except that the provisions of Sections 1, 2, 5, and 6 of this act do not take effect until the date that all claims and litigation, brought against the Patriot's Point Development Authority, its officers, employees, or agents and arising from, related to, or connected with the development of a hotel and marina complex upon the lands of the authority, have been settled or otherwise disposed of to the satisfaction of the Governor and the State Budget and Control Board as evidenced by written resolution of the board. On the date of this written resolution, the terms of the present members of the authority expire and their successors appointed in the manner provided by this act shall take office."

1993 Act No. 2, Section 2, eff December 11, 1992, provides as follows:

"SECTION 2. Notwithstanding the provisions of Section 7 of Act 349 of 1990 which provides that the composition of the authority may not be changed until all claims and litigation brought against the authority have been settled or otherwise disposed of to the satisfaction of the Governor and the Budget and Control Board evidenced by a resolution of the board, the terms of the members of the authority serving on the effective date of this act are terminated and the Governor shall appoint the members of the authority as provided in Section 51-13-720 of the 1976 Code, as amended in Section 1 of this act."

LIBRARY REFERENCES

73 C.J.S., Public Administrative Law and Procedure Sections 8-11.

SECTION 51-13-720. Appointment and terms of Board members; vacancies.

(A) Members of the authority must be appointed by the Governor as follows: one upon the joint recommendation of the Chairman of the House Ways and Means Committee and the Speaker of the House, one upon the joint recommendation of the Chairman of the Senate Finance Committee and the President Pro Tempore of the Senate, and three to be appointed by the Governor. The Governor shall appoint the chairman. The terms of the members are for four years and until their successors are appointed and qualify. Members may succeed themselves. Vacancies must be filled in the same manner of the original appointment for the remainder of the unexpired term.

(B) In addition to the members of the board provided in subsection (A), there shall be three additional members of the board appointed by the Governor, one appointed upon recommendation of the President Pro Tempore of the Senate, one appointed upon recommendation of the Speaker of the House of Representatives, and one appointed upon recommendation of the State Adjutant General. These three members shall serve for four years and until their successors are appointed and qualify, and vacancies must be filled in the manner of original appointment for the remainder of the unexpired term.

HISTORY: 1962 Code Section 51-92; 1973 (58) 132; 1978 Act No. 427 Section 2; 1990 Act No. 349, Section 2, (for effective date, see Editor's Note below); 1993 Act No. 2, Section 1, eff December 11, 1992; 2010 Act No. 281, Section 1, eff June 16, 2010.

Editor's Note

1990 Act No. 349, Section 7, approved March 19, 1990, provides as follows:

"This act takes effect upon approval by the Governor, except that the provisions of Sections 1, 2, 5, and 6 of this act do not take effect until the date that all claims and litigation, brought against the Patriot's Point

Development Authority, its officers, employees, or agents and arising from, related to, or connected with the development of a hotel and marina complex upon the lands of the authority, have been settled or otherwise disposed of to the satisfaction of the Governor and the State Budget and Control Board as evidenced by written resolution of the board. On the date of this written resolution, the terms of the present members of the authority expire and their successors appointed in the manner provided by this act shall take office.”

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Effect of Amendment

The 1993 amendment changed the method for appointing Board members and deleted a provision pertaining to the election of officers other than chairman.

The 2010 amendment made subsection (A) designation and added subsection (B) relating to additional members of the board.

CROSS REFERENCES

Mayor of Mt. Pleasant to serve as ex officio member of authority, see Section 51-13-725.

LIBRARY REFERENCES

73 C.J.S., Public Administrative Law and Procedure Sections 12-16.

SECTION 51-13-725. Mt. Pleasant mayor to serve as ex officio member of authority.

In addition to the members of the Patriot’s Point Development Authority provided for in Section 51-13-720, the mayor of Mt. Pleasant, South Carolina, shall serve as an ex officio member of the authority.

HISTORY: 1992 Act No. 424, Section 1, eff June 1, 1992.

SECTION 51-13-730. Meetings of Board; quorum; compensation.

The Board shall meet upon the call of the chairman or a majority of its members, and a majority of its members shall constitute a quorum for the transaction of business. Members of the Board shall receive per diem for each day of performance of official duties and actual expense, including travel expense, shall be allowed for attendance thereon.

HISTORY: 1962 Code Section 51-93; 1973 (58) 132.

LIBRARY REFERENCES

73 C.J.S., Public Administrative Law and Procedure Sections 8, 9, 17, 18, 20-24.

SECTION 51-13-740. Executive director and other employees.

The Authority may employ an executive director, a secretary, attorney and such other employees or consultants as it deems necessary for the performance of its duties and shall fix their compensation.

HISTORY: 1962 Code Section 51-94; 1973 (58) 132.

LIBRARY REFERENCES

73 C.J.S., Public Administrative Law and Procedure Sections 8, 12-16.

SECTION 51-13-750. Jurisdiction of Authority; taking, use and occupancy of lands owned by State.

The Authority shall have jurisdiction over the lands, waters, shores, spoil areas and marshes of that area in Charleston harbor in Charleston County consisting of lands, shores and marshes known as Hog Island and lands, shores, marshes and spoil areas immediately adjacent to said Island; being bounded on the north by the rights-of-way of U.S. Highway 17 and of the Cooper River bridges, on the northeast by a creek running from said right-of-way to Shem Creek, on the east by Shem Creek, on the south by Hog Island channel, and on the west by the Cooper River, all of which area is hereby designated as Patriot's Point and shall be known and described as such; and the Authority may take, exclusively occupy, use and possess, to the extent necessary for carrying out the provisions of this article, any lands owned by the State within the area hereinabove described, including shores, waters, marshes, swamps and overflowed lands, bottoms of streams, and bays within the area, and the riparian rights pertaining thereto; excluding the adjacent navigation channels of Charleston harbor; provided such use may be limited by navigation rights or other easements reserved by the State or the United States and by operation and maintenance of the harbor, channels and port of Charleston by the State Ports Authority. When so taken and occupied, due notice of such taking and occupancy having been filed with the Secretary of State, such areas are hereby granted to and shall be the property of the Authority, subject to the limitations for navigation and harbor and port uses above provided, and the laws of the United States with respect to navigable waters. For the purposes of this section, the meaning of the term "use" shall include the removal of material, including spoil or fill material, from and the placing of such material on any part of the lands, shores, marshes and areas hereinabove described. In the event it shall be held by a court of competent jurisdiction that there is any property in the above described areas which may not be so granted by the State, the provisions of this section shall continue of full force and effect as to all other areas so granted to the Authority, and the remainder may be purchased or condemned by the Authority in the manner hereinafter provided.

HISTORY: 1962 Code Section 51-95; 1973 (58) 132.

SECTION 51-13-760. Purposes of Authority.

The Authority is created as an instrumentality of the State for the accomplishment of the following general purposes, all or any of them, which are intended to broaden and not to restrict any other powers given to it in this article, namely:

- (1) To develop and improve the Patriot's Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage;
- (2) To establish and develop a National Naval Museum of ships, naval and maritime equipment, artifacts, books, manuscripts, art and historical materials for the education and enjoyment of the people of our nation and to instill in them a knowledge of our naval and maritime history; and of the importance of sea power to our economy and defense;
- (3) To foster and stimulate national and international travel to and participation in the development of Patriot's Point, by acquiring, constructing, equipping and maintaining museum buildings, seaquariums and laboratories, public exhibits and entertainment facilities, historical monuments and sites; and providing lodging and accommodations for travelers by land or water to Patriot's Point;
- (4) To cooperate with the State of South Carolina and the United States of America, and any agency or any department, corporation or instrumentality thereof, in the maintenance, development, improvement and use of Patriot's Point and all its functions;
- (5) To accept funds, other assets and services from Charleston County and municipalities located therein and the State of South Carolina, and to use them in such manner, within the purposes of the Authority, as shall be stipulated by the county or the State in any matter coming within the general purposes of the Authority;
- (6) To act as agent for the United States of America, or any agency, department, corporation or instrumentality thereof, in any matter coming within the purposes of the Authority;

(7) In general to do and perform any act or function which may tend to or be useful toward the development and improvement of Patriot's Point.

HISTORY: 1962 Code Section 51-96; 1973 (58) 132.

Attorney General's Opinions

The Patriots Point Development Authority is required to collect admissions tax to the Naval and Maritime Museum in Charleston; the Authority is required to collect and remit sales tax on food, beverages, souvenirs and other items sold at the park or museum. 1974-75 Op Atty Gen, No 4200, p 247.

The Patriot's Point Development Authority (PPDA) should be permitted to create a nonprofit corporation as a necessary tool to the improvement and development of the Patriot's Point area over which the PPDA has jurisdiction. 1994 Op Atty Gen, No. 94-69, p. 145.

SECTION 51-13-765. Maintenance of special accounts; fiscal reports; retention and use of earnings and interest.

(A) The Patriot's Point Development Authority may maintain special accounts controlled by the authority and made up of funds received by the authority. The authority may retain and carry over these funds it has on account from fiscal year to fiscal year. The receipt and expenditure of funds in these accounts must be reported in an annual fiscal audit of the authority.

(B) All earnings and interest accrued on accounts held by the authority must be retained and expended by the authority to carry out its purpose and mission.

HISTORY: 2000 Act No. 387, Part II, Section 18A, eff July 1, 2000.

SECTION 51-13-770. Powers of Authority.

In order to enable it to carry out the purposes of this article, the Authority:

(1) Shall have the powers of a body corporate, including the power to sue and be sued, to make contracts and to adopt and use a common seal and alter it as may be deemed expedient;

(2) May rent, lease, buy, own, acquire, mortgage and dispose of such property, real or personal, as the Authority may deem proper to carry out the purposes and provisions of this article, all or any of them;

(3) May acquire, construct, maintain, equip and operate docks, ships, piers, quays and other structures and any and all facilities needful for the convenient use of them in the aid of Patriot's Point development, including the dredging of approaches thereto and the construction of roads and highways thereon and bridges and causeways necessary or useful in connection therewith and transportation facilities incident thereto and useful or convenient for the use thereof, including a marina, except that these piers, ships, docks, quays or similar structures shall be used exclusively for fulfilling the educational, recreational and tourist missions of Patriot's Point and shall not be used for any active ocean-going cargo or passenger vessels;

(4) Shall establish an office for the transaction of its business in the County of Charleston and such other offices within and without the State as may be deemed by the Board to be necessary or useful in carrying out the purposes of this article;

(5) May create and operate such agencies and departments as the Board may deem necessary or useful for the furtherance of any of the purposes of this article;

(6) May pay all necessary costs and expenses involved in and incident to the formation and organization of the Authority and incident to the administration and operation thereof and all other costs and expenses reasonably necessary or expedient in carrying out and accomplishing the purposes of this article;

(7) May apply for and accept loans and grants of money from any Federal agency, private sources or any other source for any and all of the purposes authorized in this article and expend such moneys in

accordance with the directions and requirements attached thereto or imposed thereon by any such Federal agency and give such evidences of indebtedness as shall be required by any such Federal agency, except that no indebtedness of any kind incurred or created by the Authority shall constitute an indebtedness of the State, or any political subdivision thereof, and no such indebtedness shall involve or be secured by the faith, credit or taxing power of the State, or any political subdivision thereof;

(8) May adopt, alter or repeal its own bylaws, rules and regulations governing the manner in which its business may be transacted and in which the powers granted to it may be enjoyed; may provide rules and regulations for the use of its facilities by the public, and may provide for the appointment of such committees, and the functions thereof, as the Authority may deem necessary or expedient in facilitating its business;

(9) May do any and all other acts and things authorized or required to be done by this article, whether or not included in the general powers mentioned in this section;

(10) May do any and all things necessary to accomplish the purposes of this article; and

(11) May promulgate rules and regulations governing the use of or doing business on the Authority's property or facilities, including the adoption of safety standards and insurance coverage or proof of financial responsibility, and may provide for the licensing of or enter into concession and use contracts with persons, firms or corporations using or doing business on such property or facilities and require license or other fees therefor. Licenses or concession and use contracts may be revoked after notice and hearing by the Authority for willful breach of or failure to comply with such rules and regulations.

HISTORY: 1962 Code Section 51-97; 1973 (58) 132.

LIBRARY REFERENCES

73 C.J.S., Public Administrative Law and Procedure Sections 49-75.

Attorney General's Opinions

The Patriot's Point Development Authority (PPDA) should be permitted to create a nonprofit corporation as a necessary tool to the improvement and development of the Patriot's Point area over which the PPDA has jurisdiction. 1994 Op Atty Gen, No. 94-69, p. 145.

SECTION 51-13-780. Power of Authority to acquire property by purchase or eminent domain.

For the acquiring of rights-of-way and property necessary for the construction of structures, including piers, ships, docks, quays, and other riparian and littoral facilities and structures and approaches to them and transportation facilities needful for their convenient use and highways, causeways, and bridges and for the acquiring of property necessary for the Patriot's Point development project, the Authority may purchase them by negotiation or may condemn them. The power of eminent domain shall apply not only to all property of private persons or corporations but also to property already devoted to public use within the area of jurisdiction of the Authority.

HISTORY: 1962 Code Section 51-98; 1973 (58) 132; 1987 Act No. 173 Section 33.

CROSS REFERENCES

Acquisition of real estate to promote places of general recreation, see Section 48-23-120.

Procedures for the condemnation of property, see the Eminent Domain Procedure Act, see Sections 28-2-10 et seq.

SECTION 51-13-790. Exchange or purchase of property; removal of structures.

The Authority may exchange any property acquired under the provisions of this article for other property usable in carrying out the powers hereby conferred or may purchase property for purposes of the Authority and also may remove buildings or other structures from lands needed for its purposes for reconstruction

on other locations upon the payment of just compensation if, in its judgment, it is necessary or expedient to do so in order to carry out any of its plans for development under the authorization of this article.

HISTORY: 1962 Code Section 51-99; 1973 (58) 132.

CROSS REFERENCES

Acquisition of real estate to promote places of general recreation, see Section 48-23-120.

Conveyances of public lands of the state, see SC Const, Art 3, Section 31.

SECTION 51-13-800. Transfer of property to United States Government.

The Board of the Authority may assign, transfer, lease, convey, grant or donate to the United States of America, or to the appropriate agency or department hereof, any or all of the property of the Authority for any use by such grantee for any purpose included within the general purposes of this article, such assignment, transfer, lease, conveyance, grant or donation to be upon such terms as the Board of the Authority may deem advisable. In the event the United States of America should decide to undertake the acquisition, construction, equipment, maintenance or operation of the piers, ships, docks, Naval Museum or any other facilities before referred to, including roads, highways, causeways or bridges, and should itself decide to acquire the lands and properties necessarily needed in connection therewith by condemnation or otherwise, the Board of the Authority may transfer and pay over to the United States of America, or to the appropriate agency or department thereof, such of the moneys belonging to the Authority as may be found needed or reasonably required by the United States of America to meet and pay the amount of judgments or condemnation, including costs, if any be taxed thereon, as may from time to time be rendered against the United States of America, or its appropriate agency, or as may be reasonably necessary to permit and allow the United States of America, or its appropriate agency, to acquire and become possessed of such lands and properties as are reasonably required for the construction and use of the facilities before referred to.

HISTORY: 1962 Code Section 51-99.1; 1973 (58) 132.

CROSS REFERENCES

Agreements and relations with the United States government, see Sections 3-1-10 et seq.

Conveyances of public lands of the state, see SC Const, Art 3, Section 31.

SECTION 51-13-810. Authorization to borrow money.

As a means of raising the funds needed in the acquisition, construction, equipment, maintenance, and operation of any facility, building, structure, or other matter or thing which the authority is authorized to acquire, construct, equip, maintain, or operate, all or any of them, the authority, subject to the approval of the State Fiscal Accountability Authority or Department of Administration, as applicable, may borrow money and make and issue negotiable notes, or other evidences of indebtedness and provide for their payment under terms and conditions the authority determines.

HISTORY: 1962 Code Section 51-99.3; 1973 (58) 132; 1990 Act No. 349, Section 3.

Code Commissioner's Note

At the direction of the Code Commissioner, references in this section to the offices of the former State Budget and Control Board, Office of the Governor, or other agencies, were changed to reflect the transfer of them to the Department of Administration or other entities, pursuant to the directive of the South Carolina Restructuring Act, 2014 Act No. 121, Section 5(D)(1), effective July 1, 2015.

CROSS REFERENCES

Public finance generally, see Sections 11-1-10 et seq.

SECTION 51-13-820. Receipts and expenditures.

All funds of the Authority shall be deposited in a bank or banks to be designated by the State Treasurer. Funds of the Authority shall be paid out only upon warrants signed by the director of the Authority and countersigned by the chairman or the acting chairman. No warrants shall be drawn or issued disbursing any of the funds of the Authority except for a purpose authorized by this article and only when the account or expenditure for which they are to be given in payment has been audited and approved by the Authority. The Authority may accept contributions of money or property from all persons for the construction, equipping and operation of its facilities and improvements in the areas within its jurisdiction; and may receive such State, Federal or other grants or appropriations as may be made to it from time to time.

HISTORY: 1962 Code Section 51-99.4; 1973 (58) 132.

SECTION 51-13-830. Financial report.

At least once in each year the Authority shall report to the Governor and the General Assembly a complete detailed statement of all moneys received and disbursed by the Authority during the preceding year. Such statement shall also show the several sources from which such funds were received and the balance on hand at the time of publishing the statement and shall show the complete financial condition of the Authority.

HISTORY: 1962 Code Section 51-99.5; 1973 (58) 132.

SECTION 51-13-840. Exemption of Authority property from taxation.

The property of the authority is not subject to any taxes, or sums in lieu of taxes, or assessments on the property.

HISTORY: 1962 Code Section 51-99.6; 1973 (58) 132; 1990 Act No. 349, Section 4.

SECTION 51-13-850. Penalties.

If any person using or going upon the property or facilities of Patriot's Point shall be guilty of a violation of the rules and regulations provided and prescribed by the Authority, such person shall, upon conviction, incur a penalty for each offense of not less than ten dollars nor more than one hundred dollars.

HISTORY: 1962 Code Section 51-99.2; 1973 (58) 132.

SECTION 51-13-860. State Fiscal Accountability Authority authorized to make loan to authority for purpose of settling certain claims and litigation.

The State Fiscal Accountability Authority may transfer to the authority an amount not to exceed six million dollars from the funds made available to the South Carolina Coordinating Council for Economic Development pursuant to Section 12-27-1270, for the purpose of the authority participating in any court approved settlement of the claims and litigation brought against the authority, its officers, employees or agents and arising from, related to, or connected with the development of a hotel and marina complex upon the lands of the authority, and for those other operating expenses necessary for the further development of the authority. This transfer is considered a loan to the authority, and it must be for a period not to exceed three years as determined by the State Fiscal Accountability Authority and must be free of interest for that period.

HISTORY: 1990 Act No. 349, Section 5 (for effective date, see Editor's Note below).
Code Commissioner's Note

At the direction of the Code Commissioner, references in this section to the offices of the former State Budget and Control Board, Office of the Governor, or other agencies, were changed to reflect the transfer of them to the Department of Administration or other entities, pursuant to the directive of the South Carolina Restructuring Act, 2014 Act No. 121, Section 5(D)(1), effective July 1, 2015.

Editor's Note

1990 Act No. 349, Section 7, approved March 19, 1990, provides as follows:

"This act takes effect upon approval by the Governor, except that the provisions of Sections 1, 2, 5, and 6 of this act do not take effect until the date that all claims and litigation, brought against the Patriot's Point Development Authority, its officers, employees, or agents and arising from, related to, or connected with the development of a hotel and marina complex upon the lands of the authority, have been settled or otherwise disposed of to the satisfaction of the Governor and the State Budget and Control Board as evidenced by written resolution of the board. On the date of this written resolution, the terms of the present members of the authority expire and their successors appointed in the manner provided by this act shall take office."

1993 Act No. 2, Section 2, eff December 11, 1992, provides as follows:

"SECTION 2. Notwithstanding the provisions of Section 7 of Act 349 of 1990 which provides that the composition of the authority may not be changed until all claims and litigation brought against the authority have been settled or otherwise disposed of to the satisfaction of the Governor and the Budget and Control Board evidenced by a resolution of the board, the terms of the members of the authority serving on the effective date of this act are terminated and the Governor shall appoint the members of the authority as provided in Section 51-13-720 of the 1976 Code, as amended in Section 1 of this act."

The preamble to 1994 Act No. 586, provides as follows:

"Whereas, the Spoleto Festival, USA has brought positive international attention to South Carolina since 1977, enhancing economic development and tourism for our State; and

"Whereas, a 1993 on-site economic impact study of the Festival, commissioned by the Joint Legislative Committee on Cultural Affairs and performed by the business school at the University of South Carolina, found that the Festival brings \$73 million annually into South Carolina and has created the impetus for over 2,500 jobs; and

"Whereas, the Festival is currently experiencing a critical shortage of operational funds due to past problems with Festival management and marketing; and

"Whereas, those problems have now been corrected with the recent hiring of a new, highly respected management and marketing team and stronger artistic leadership, and the future of the Festival has been stabilized; and

"Whereas, the Festival must immediately erase a \$600,000 vendor debt from prior years in order to mount the 1994 Festival, which has been shortened by five days in order to save approximately \$500,000; and

"Whereas, the Patriots Point Development Authority has agreed to release claim to \$600,000 of a six million dollar loan made available in 1990 to the Authority, interest free, by the South Carolina Coordinating Council for Economic Development. Now, therefore,"

SECTION 51-13-870. Report and recommendations of authority.

On or before January 1, 1994, the authority shall submit a report to the Governor and the General Assembly which provides a detailed status of the development activities, financial condition of the authority, and recommendations for legislation to assure the permanent status of the Patriot's Point Naval and Maritime Museum.

HISTORY: 1990 Act No. 349, Section 6 (for effective date, see Editor's Note below).

Editor's Note

1990 Act No. 349, Section 7, approved March 19, 1990, provides as follows:

“This act takes effect upon approval by the Governor, except that the provisions of Sections 1, 2, 5, and 6 of this act do not take effect until the date that all claims and litigation, brought against the Patriot’s Point Development Authority, its officers, employees, or agents and arising from, related to, or connected with the development of a hotel and marina complex upon the lands of the authority, have been settled or otherwise disposed of to the satisfaction of the Governor and the State Budget and Control Board as evidenced by written resolution of the board. On the date of this written resolution, the terms of the present members of the authority expire and their successors appointed in the manner provided by this act shall take office.”

1993 Act No. 2, Section 2, eff December 11, 1992, provides as follows:

“SECTION 2. Notwithstanding the provisions of Section 7 of Act 349 of 1990 which provides that the composition of the authority may not be changed until all claims and litigation brought against the authority have been settled or otherwise disposed of to the satisfaction of the Governor and the Budget and Control Board evidenced by a resolution of the board, the terms of the members of the authority serving on the effective date of this act are terminated and the Governor shall appoint the members of the authority as provided in Section 51-13-720 of the 1976 Code, as amended in Section 1 of this act.”

SECTION 51-13-880. USS Laffey.

Members of the USS Laffey Association who are temporarily present at Patriot’s Point to perform voluntary maintenance on the USS Laffey may remain onboard the vessel overnight if the executive director approves and has deemed it safe to do so.

HISTORY: 2014 Act No. 289 (S.825), Pt VI, Section 9, eff June 23, 2014.

Mission and Vision

The mission of the Patriots Point Development Authority is to establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage.

The vision of the Patriots Point Development Authority is to provide an unsurpassed museum experience that educates, entertains, and inspires, while creating a self-sustaining business plan which includes attraction and property management objectives.

PATRIOTS POINT ORGANIZATIONAL STRUCTURE

Governing Body (i.e. director, commissioners, trustees, etc.)

The governing body of the agency is the Patriots Point Development Authority. S.C. Code § 51-13-720 and 725 (quoted above) provide the composition of the Authority. S.C. Code § 51-13-760 provides the purpose of the Authority (quoted above).

The table below lists the current agency board members, congressional district represented, and date the member's term expires.

Table 4. Agency board members, and date term expires as listed on the SC Secretary of State's website.

	Position Title	Current Members	Appointed By	Appointed Date	Expiration Date
At Large	Member	Henry Spencer King	Governor	10/14/2013	9/1/2017
At Large	Member	Wayne Adams	Governor	2/17/2011	12/31/2012
At Large	Member	Richard N. Wilkerson	Governor Nikki R. Haley	1/14/2016	9/1/2018
At Large	Member	Zeb Williams	Governor Nikki R. Haley	1/9/2014	2/11/2016
At Large	Member	Susan C. Marlowe	Governor Nikki R. Haley	4/2/2015	12/11/2016
At Large	Member	Linda C. Bennett	Governor	2/17/2011	12/31/2014
At Large	Chairman	Ray E. Chandler	Governor Nikki R. Haley	8/30/2016	12/11/2020
At Large	Member	Edwin S. Taylor	Governor Nikki R. Haley	8/30/2016	9/1/2018
Mayor of Mt. Pleasant, SC	Ex Officio Member	Linda Page			

Organizational Units

The agency's Accountability Report includes information about its organizational units.¹ Every agency has some type of organization and hierarchy. Within the organization are separate units. An agency may refer to these units as departments, divisions, functional areas, cost centers, etc. Each unit is responsible for contributing to the agency's ability to provide services and products.

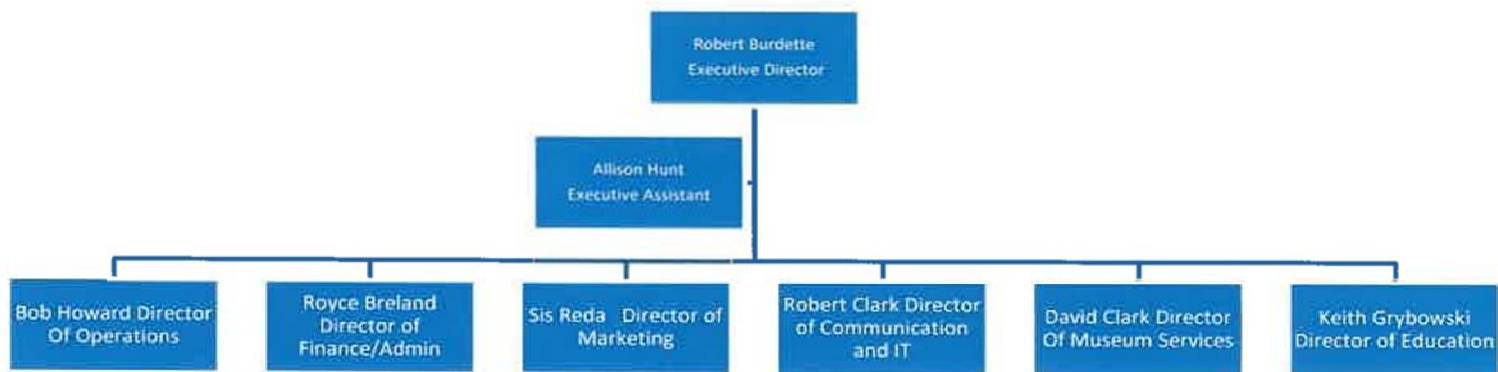
To ensure agency employees understand how their work contributes to the agency's overall ability to provide effective services and products in an efficient manner, each organizational unit has at least one (and in most cases multiple), objectives, strategies, or goals for which it is solely responsible.

Patriots Point is comprised of six organizational units: (1) Operations; (2) Finance and Administration; (3) Marketing; (4) Communication and IT; (5) Museum Services; and (6) Education.

Organizational Chart

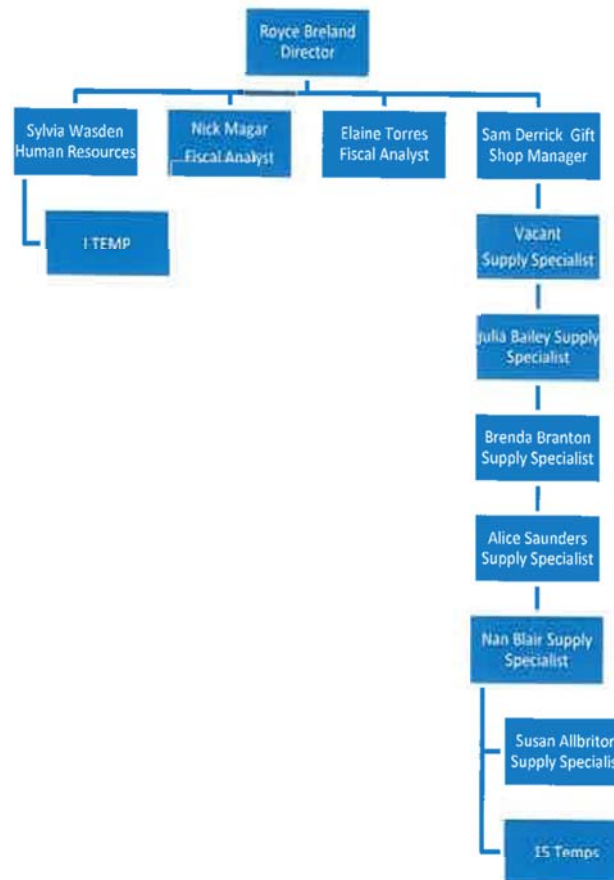
Below are organizational charts, current as of July 14, 2017.

PPDA Exec Director Org Chart Direct Reports



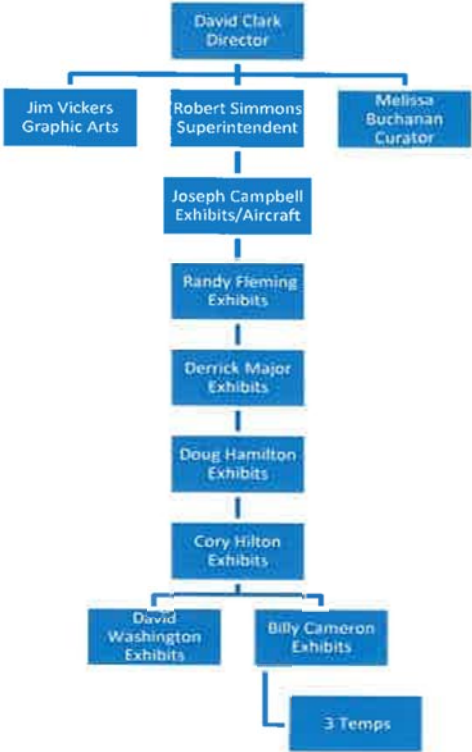
Effective 07/22/2016

PPDA Admin/ Finance Services



Effective 07/22/2016

PPDA Museum Services



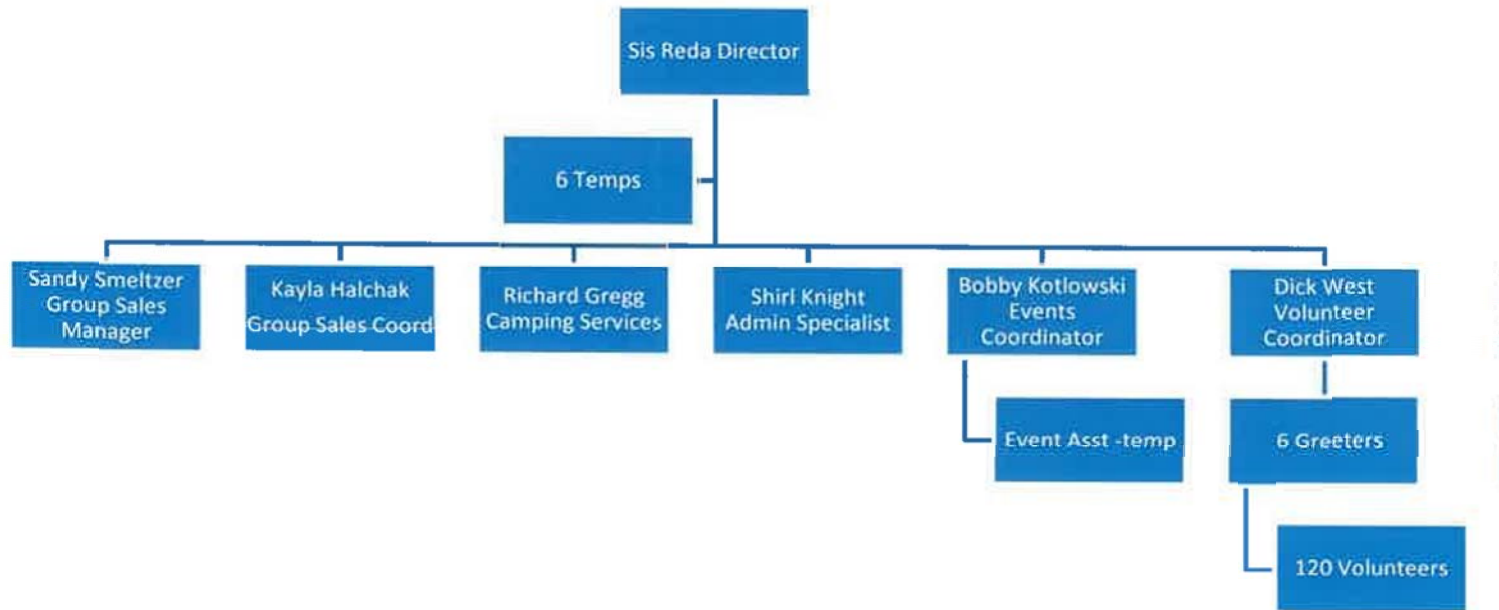
Effective 07/22/2016

PPDA Education Department



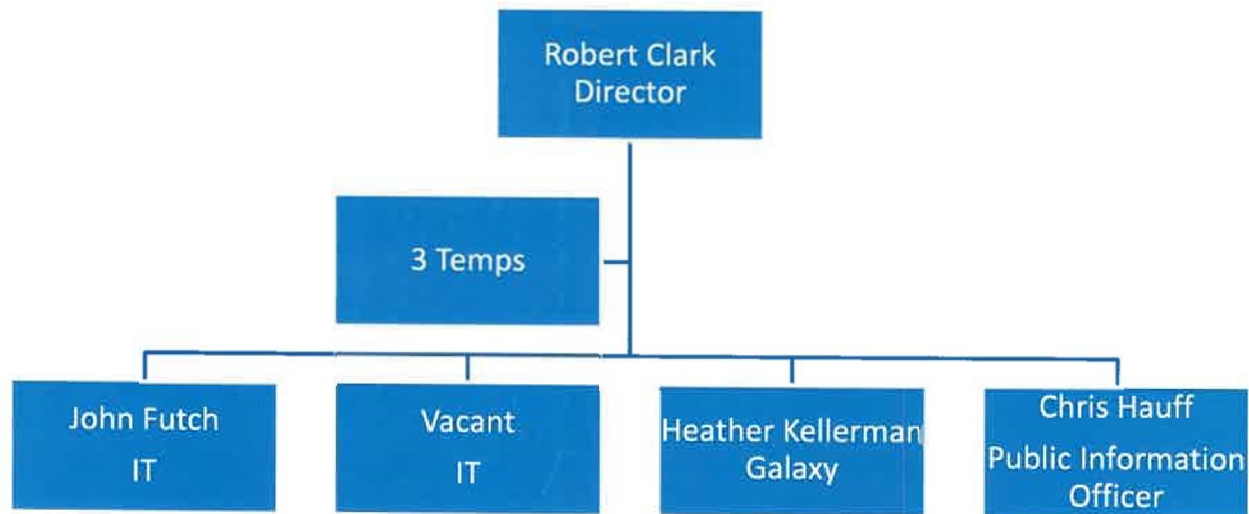
Effective 07/22/2016

PPDA Marketing/ Group Sales



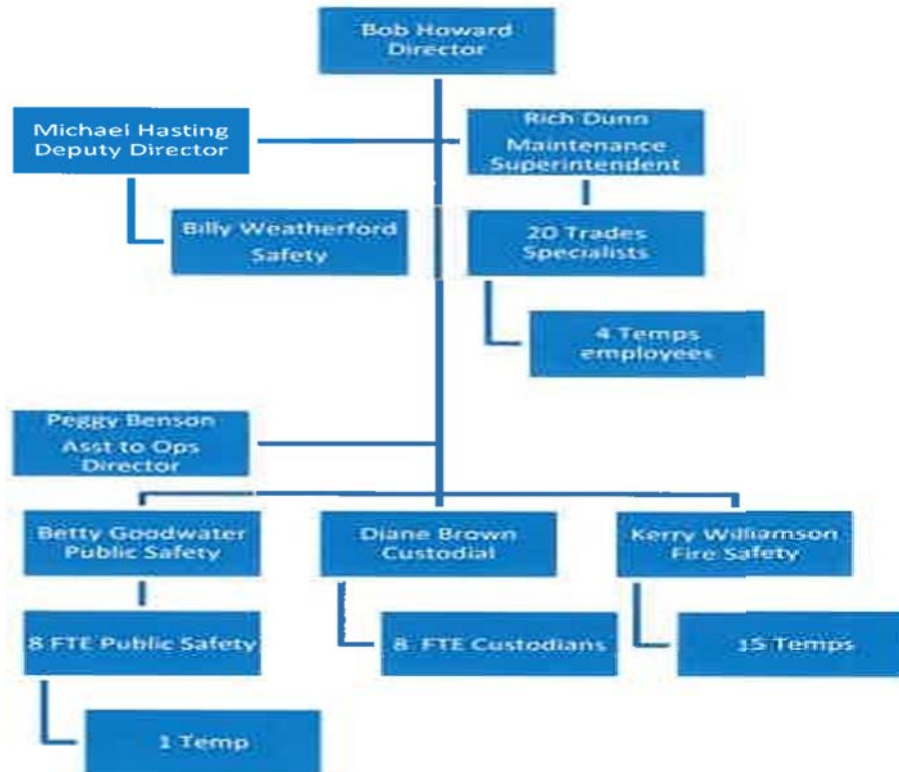
Effective 07/22/2016

PPDA IT/Communications Department



Effective 07/22/2016

PPDA OPS Department

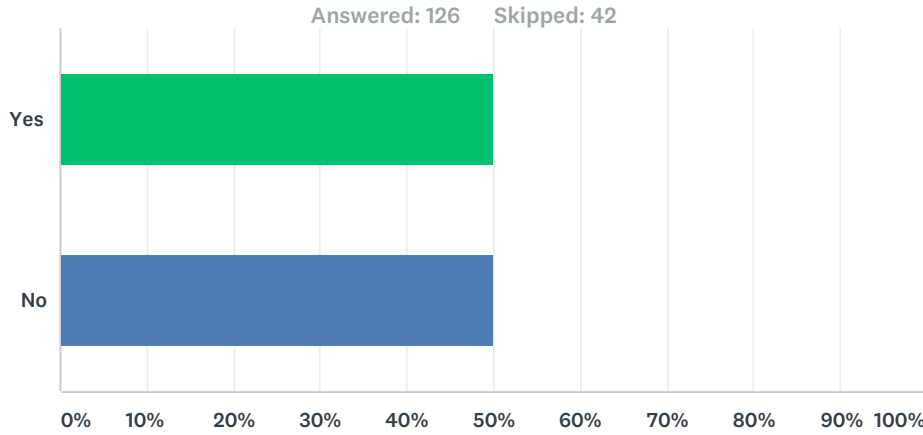


Effective 07/22/2016

Figure 2. Patriots Point Organizational Charts

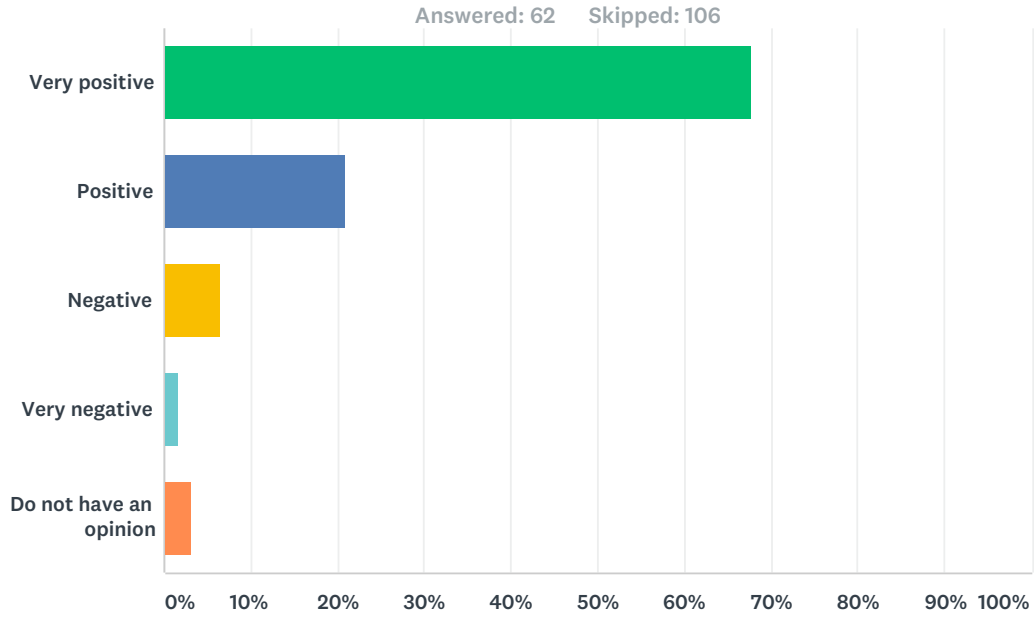
PATRIOTS POINT PUBLIC INPUT

Q16 Would you like to provide input about the Patriots Point Development Authority?



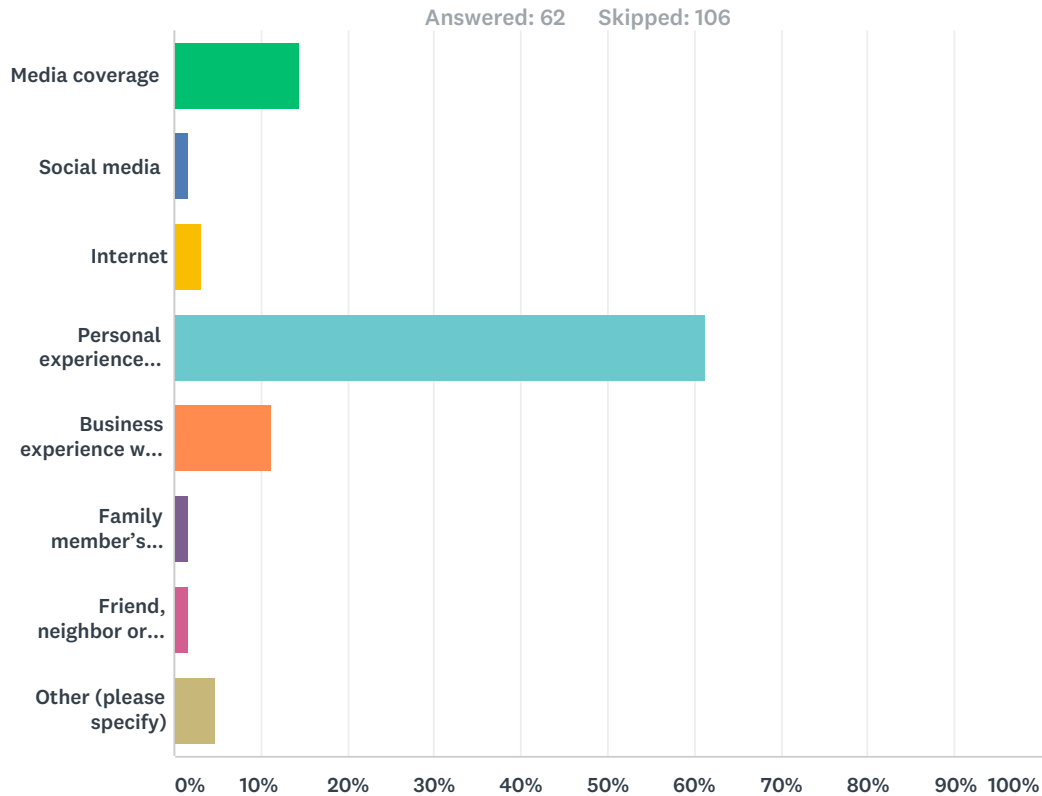
Answer Choices	Responses	
Yes	50.00%	63
No	50.00%	63
Total		126

Q17 Overall, what is your opinion of the Patriot's Point Development Authority?



Answer Choices	Responses	
Very positive	67.74%	42
Positive	20.97%	13
Negative	6.45%	4
Very negative	1.61%	1
Do not have an opinion	3.23%	2
Total		62

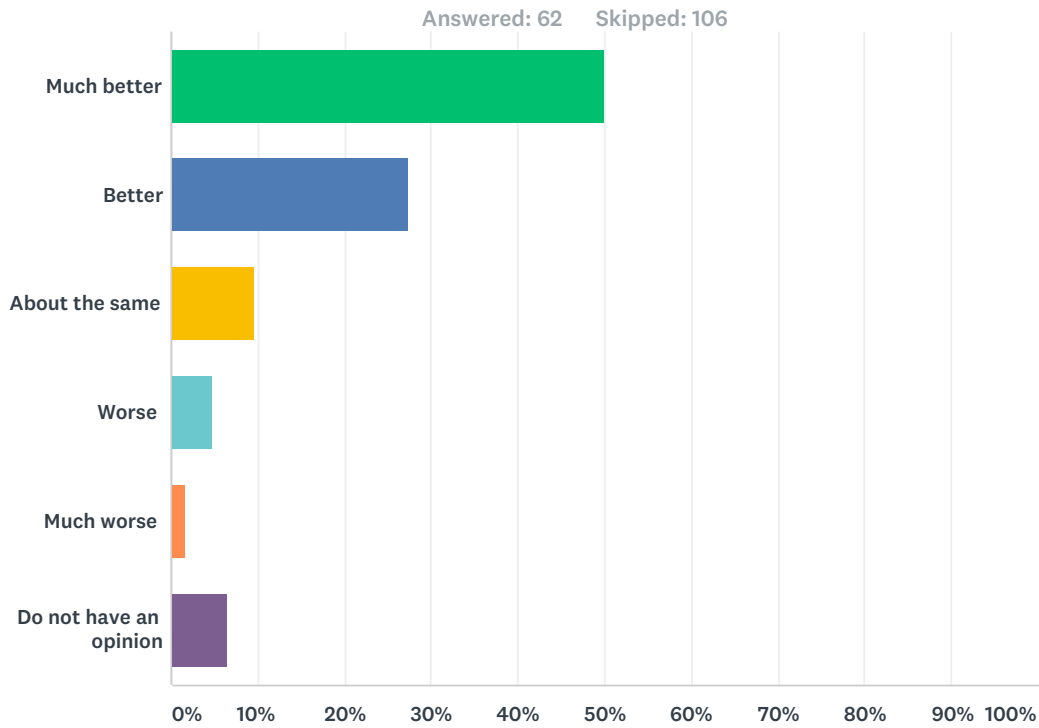
Q18 Which of the following has most influenced your opinion of the Patriot's Point Development Authority?



Answer Choices	Responses
Media coverage	14.52% 9
Social media	1.61% 1
Internet	3.23% 2
Personal experience with/tour of the agency	61.29% 38
Business experience with the agency	11.29% 7
Family member's experience with the agency	1.61% 1
Friend, neighbor or colleague's experience with the agency	1.61% 1
Other (please specify)	4.84% 3
Total	62

#	Other (please specify)	Date
1	USS YORKTOWN FOUNDATION BOARD MEMBER RAISING FUNDS FOR PPN&MM'S EDUCATIONAL PROGRAMS	7/27/2017 12:24 AM
2	Research	7/15/2017 8:43 AM
3	Visiting Patriots Point	7/4/2017 5:11 PM

Q19 How do you think the Patriot's Point Development Authority functions on an overall basis in comparison to other state agencies in South Carolina?



Answer Choices	Responses	Count
Much better	50.00%	31
Better	27.42%	17
About the same	9.68%	6
Worse	4.84%	3
Much worse	1.61%	1
Do not have an opinion	6.45%	4
Total		62

Q20 Please list any comments, concerns, or suggestions you may have about the Patriot's Point Development Authority. Your response may be quoted verbatim in a Committee report.

Answered: 39 Skipped: 129

#	Responses	Date
1	THE PPDA IS FUNCTIONING BETTER THAN IT HAS IN ITS 42 YEAR HISTORY IN GENERATION PROGRAMS AND REVENUE NEEDED FOR ITS MANY SUCCESSFUL PROGRAMS, ESPECIALLY THE EDUCATIONAL PROGRAMS EFFECTIVELY REACHING 40,000 YOUNGSTERS EACH YEAR, SENDING THEM HOME, EXCITED, SMARTER, AND WITH AN APPRECIATION FOR THE SERVICE AND SACRAFICE OF OUR VETERANS! THE STATE LEGISLATURE'S CONTINUED SUPPORT OF PPDA AND ITS BOARDS INITIATIVES IS IMPERATIVE! Rear Admiral Jmaes H Flatley III,USN (RET), USS YORKTOWN Foundation	7/27/2017 12:24 AM
2	Privatize this. Tax dollars should be better used.	7/18/2017 12:21 PM
3	Takes far too long to make decisions.	7/8/2017 6:14 PM
4	I think the Patriot's Point Development Authority would benefit from community outreach through neighborhood meetings. A more personal approach, possibly by numbers of staff and volunteers will raise awareness of the what is planned and how the community members living in the area can help.	7/5/2017 7:19 PM
5	The new board is doing a good job	7/4/2017 5:11 PM
6	The Authority has been very focused on incresing revenue to assit with the maintaence of the facilitiy and they are exploring other avenues to create a sustainable financial model for the future.	7/1/2017 9:55 AM
7	Abolishment!	7/1/2017 9:04 AM
8	Other groups should model themselves after these guys.	6/30/2017 12:19 AM
9	There is the needed possibility of the development of a commercial sector which would make Patriots Point a destination. Not only would the valued assets of PPNand M facility grow but it would be so wonderful fo rth eState to add this to the communities of South Carolina.	6/29/2017 8:56 PM
10	I think it would be the state had more setups like this. Need to repair parks and more funding for state historical sites.	6/29/2017 6:32 PM
11	I have watched the development since moving to Charleston in 1988, none of the development show cases our wind turbine technology via GE in Greenville. The huge mast above the ball field could be adorned with names of troops who died for OIL. What a veteran tourist draw. What a student educational tourist draw from students across our state to get turbines up over every golf course statewide or school ball field. How does that educate citizens about decentralized energy security? I could go on....	6/29/2017 6:18 PM
12	Patriots Point is an asset, not just to Charleston or South Carolina; but to our nation. Their efforts to preserve the histories of the ships and those who served upon them ensures that a grateful nation will always remember the service and sacrifice of our men and women in uniform. In addition to their historic mission, PPDA does a great service to the community through educational programs/symposiums as well as events aboard the ship and on the property.	6/29/2017 1:17 PM
13	As a retired military officer, based on personal experiences, and comments of others, Patriots Point is a singularly outstanding destination to learn, or to teach, or to remember. One can always find something new, and the PP staff is creative in providing excellent military events throughout the year. Patriots Point has become a treasure for SC.	6/29/2017 10:06 AM
14	The Patriots's Point Development Authority is one of the most professional and business-friendly authorities with whom we have had to do business. We consider Patriot's Point to be one of the real stellar aspects in South Carolina for business and tourism.	6/29/2017 9:25 AM
15	I,like other South Carolinians, do not know what the Patriot's Point Development Authority is and its responsibilities. Is it possible that a speaker could come to a Republican Women's group to explain?	6/29/2017 8:18 AM

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16	Patriots Point provides an unparalleled museum and history experience in the state of SC	6/29/2017 8:12 AM
17	I have lived in Mount Pleasant for 30 years. I have attended many symposiums, and enjoy them greatly. Mac Burdette continues to find creative ways to bring local residents to Patriot's Point!	6/28/2017 7:43 PM
18	My observations have been that PPDA is operated in an efficient and professional manner while carrying out it's mission in excellent fashion. Their educational programs, free symposiums, museum exhibits, access to interesting areas of the three vessels and a cordial and well educated staff are a few of the positive comments I can share. PPDA is always staying ahead of the curve and making a visit there more interesting each time I go. A truely first class attraction for our State and one we should all be proud of.	6/28/2017 6:08 PM
19	It's one of the few state agencies that is run like a business.	6/28/2017 5:03 PM
20	Well run, dealing aggressively and effectively with budget constraints.	6/28/2017 4:50 PM
21	The support given our community through the on board STEMS program is very effective and provides a great service to our students	6/28/2017 4:09 PM
22	Patriots Point is a national treasure and is provided to the citizens and visitors at little actual cost to the taxpayer. The State should possibly consider subsidizing operations in those lean years when visitation is low.	6/28/2017 3:48 PM
23	They have done a remarkable job making it a 21st century museum	6/28/2017 3:24 PM
24	It was very educational and also cost effective. Between the exhibits and exploring you can spend the better part of an entire day on board exploring. I really like the idea of camping (and I even think I saw something about hosting events - this was be a wonderful addition to the things already offered). It had something to appeal to all different age groups	6/28/2017 3:12 PM
25	Management is very professional and hands-on. Very proactive.	6/28/2017 2:27 PM
26	Keep up the great job you are doing!	6/28/2017 1:55 PM
27	The Patriots Point Development Authority is a great agency led by extremely competent board members and professional staff. As one of the very top tourist and educational attractions in the state of South Carolina the Authority leads the way in representing what is best about the state.	6/28/2017 1:47 PM
28	The programs they provide and the way they support our veterans is fabulous. I am very impressed with their educational programs, especially. The Live programming on their Facebook page is also very good, and I appreciate the level of expertise that's provided by their speakers. Looking forward to the "Eclipse on a Ship" in August.	6/28/2017 1:44 PM
29	The quality and technology used in exhibits is fabulous. Many new areas have opened which always gives you a reason to proudly take guests.	6/28/2017 1:29 PM
30	They do more with less than just about any agency of the state. Really turned the place around in last five years.	6/28/2017 1:25 PM
31	Top notch experience for locals and visitors of all ages! A true gem in the Charleston area.	6/28/2017 1:17 PM
32	"Walking in the steps of heroes" is not just a slogan. PPDA serves as a reminder of the cost of freedom and strives to honor veterans and inspire its community. The Educational outreach has grown tremendously and serves to not only educate but inspire the future generations from the Lowcountry and beyond!!!	6/28/2017 1:12 PM
33	The PPDA is a well run organization.	6/28/2017 1:01 PM
34	It'll be unfortunate when the Clamagore is sunk as an artificial reef in Florida. As a matter of fact, it is very appealing to very young visitors. The Yorktown is large -- a building to most elementary-age youngsters -- so, except for the planes and interesting spaces, it is largely overlooked. However, the Clamagore is of a size that a young kid can identify with...and it went under water! The kids love that boat -- it "feels" like a real boat -- and I believe they'll miss it when it is gone. I wish there were a way to save it, for the youngest kids, if not for others of our visitors.	6/28/2017 12:25 PM

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35	PPDA has a daunting task and challenge. They are tasked with maintaining ships that pose severe environmental concerns, while keeping them open and updated for the public. To do this on limited funds is a challenge in itself, to do so while adapting to the constantly changing demands that a younger generation requires demands another level of creativity and management. Furthermore, the foresight to utilize the adjacent land for festivals and concerts to bring in revenue is impressive and offers a valuable resource to the community at large.	6/28/2017 12:19 PM
36	They do such outstanding program, and they show creativity and innovation in their growth and conservation efforts	6/28/2017 12:16 PM
37	I think the Authority does a stellar job running the site - which is an asset to the State.	6/28/2017 12:16 PM
38	should be privatized	6/28/2017 11:11 AM
39	Preserving history is a must for this South Carolina. This state is the reason the United States of America exists.	6/28/2017 2:26 AM

COMMITTEE CONTACT INFORMATION



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¹ Agency PER at page 369.